

**OXFORD METRICS PLC**  
ANNUAL REPORT AND  
FINANCIAL STATEMENTS

FOR THE YEAR ENDED  
30 SEPTEMBER 2022

COMPANY NO 03998880

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## CHAIRMAN'S STATEMENT

2021/22 was a year of important change for Oxford Metrics. At the start of the financial year, we launched our new five-year strategy through which we aim to grow revenues 2.5x whilst delivering an Adjusted PBT\* margin of 15% by the end of the plan. In May, we announced the disposal of Yotta for £52m, which now allows us to focus on growth through the lens of the faster growing Vicon, a world leader in motion tracking. We then, in July, launched our most advanced motion capture system, Vicon Valkyrie, which captures motion more accurately than ever before and, which we expect will drive revenues in the next financial year and beyond. All this provides us with a springboard from which to focus on building a higher growth, more connected Group.

But the year was not without its frustrations. We were subject to the well-publicised global supply chain challenge faced by many industries in a post-pandemic world. This was made all the more frustrating given the high level of market demand we experienced and continue to experience for our solutions. As of 30 September 2022, our order book stood at £24.0m (FY21: £5.9m), a record level for our business. Despite this buoyant market demand, we were unable to fulfil some customer orders, which moved approximately £3.5m of orders into the new financial year. Although some uncertainty remains, the overall supply chain picture continues to improve, and we expect these orders to ship in the first half of the new financial year. The launch of our Valkyrie system that uses the latest component technology rather than legacy components used in the outgoing Vantage system will also help ease the situation.

For continuing operations, revenues of £28.8m (FY21: £27.6m) are reported and an Adjusted PBT\* of £2.6m (FY21: £4.0m), which reflects the deferment of £3.5m orders we were unable to ship in September 2022.

The Group reports a statutory Profit after tax of £46.9m (FY21: £2.9m) with a bolstered cash position including Fixed Term Deposits of £67.7m (FY21: £23.0m), following the disposal of our Yotta business at a highly attractive valuation.

The Board proposes to increase our final dividend to 2.50p per share (FY21 Final Dividend: 2.00p) this year. We remain committed to our progressive dividend policy and will aim to achieve average dividend cover of approximately two-times Adjusted PBT\* per Share over time.

I would like to take this opportunity to recognise the outstanding contribution made by Dr Tom Shannon, one of our founders, who passed away in August 2022. Tom was one of the original team which founded Oxford Metrics in 1984 and has been part of the business ever since. Tom's contribution was felt across the entire business from R&D to quality management, from compliance to commercials. There is no doubt Tom helped make Oxford Metrics the great business it is today and we owe him our deep gratitude.

Lastly, I would like to thank everyone involved in supporting and building our business – our customers, our shareholders, our partners, and, of course, our brilliant team across the world.

**Roger Parry**

Chair

*\* Profit Before Tax before Group recharges adjusted for share-based payments, amortisation and impairment of intangibles arising on acquisition, additional Contemplas consideration deemed remuneration and exceptional costs*

# STRATEGIC REPORT

Nick Bolton, CEO

As we enter a new financial year, our vision for Oxford Metrics is clear. Our current five-year plan, set out in our annual report last year, aims to build a growing enterprise focussed on the expanding market opportunities in smart sensing systems, through organic and inorganic investment. Such sensor-based, analytical systems offer the possibility to transparently enhance our lives: enabling the digital to interface directly with the real world.

In our plan, we describe the coming of the Augmented Age, where humans partner with technology to achieve what neither can alone. For this augmented partnership to thrive, technologies are needed which have the ability to perceive us and our surroundings. They must be able to sense and understand every dimension of our world in real-time: humans, objects, movements, environments. Ever since our founding in 1984, this has been our domain and where our deep Intellectual Property resides powering the interface between the real world and its virtual twin. And importantly, we stand to gain as this smart sensing is applied to an increasing number of end market applications.

Our plan looks to capitalise on exactly this expanded opportunity by focussing on driving each of the three elements of smart sensing: **sense, analyse and apply**.

## 1. Extend our sensing capabilities

Our first thread is to extend our sensing methods through R&D, M&A and fostering key supplier partnerships, which broadens the applicability of our solutions and thus expands our addressable market. Here, we are focussed on building and acquiring a consistent, integrated core technology stack. Although the end market applications may be new, there will always be a tie-back to this central capability of integrated smart sensing systems.

A good example of this over the past year was the introduction of Vicon's new flagship motion tracking system, Valkyrie. This new solution pushes the envelope of measurement capability further than any previous Vicon generation. The system can measure smaller movements, more accurately, in larger volumes and at higher speeds. We believe these newly extended powers will address the growing demand for larger volume measurement driven by trends in the engineering, sports performance analysis and visual effects markets.

## 2. Enhance the analysis we can perform

Secondly, we seek to augment the analysis our customers can undertake with our software and thus broaden further the range of applications to which our systems can be applied. Again, this will be pursued through both organic and inorganic means. Expanding the analysis our customers can undertake with our systems has the potential to both grow our market opportunity and fill out our solutions in our existing markets.

We are constantly working to improve Vicon's suite of analysis software. For example, in March, we introduced a new version of our innovative Capture.U app. The app working with Vicon's Blue Trident inertial sensor, can now be used in an educational and training context. For universities and schools, it provides a means to develop practical understanding of human movement to build on their theoretical models. It helps the student apply their knowledge by engaging them to perform specific movements, such as squats, bicep curls and shoulder raises, then guiding the user in analysing and interpreting the data captured.

## 3. Embed our IP in other companies' solutions

Finally, we aim to grow by seeing our deep technology incorporated into other business' products and services. This aims to expand our addressable market as we drive the integration of our sensing and analysis IP to specific application domains. Over the past year we have both opened up our technology to selected partners and invested in specific resources to identify, partner and support such embedding companies.

Our most progressed embedding opportunities are in the Location-based Entertainment (LBE) market and, as we emerged from the period of pandemic-related lockdowns, we saw a number of those partners restart their roll-outs during the second half including Sandbox VR, who most recently announced the opening of their 30th location, MackNext, who installed their second Yullbe VR experience at Miniature Wonderland in Hamburg and Immersive Gamebox, who have plans for over 250 sites over the next three years.

Through these three mutually reinforcing mechanisms we will continue to drive growth. But over the past year, this has mostly been the result of organic initiatives. As previously communicated, we have the financial firepower for M&A and while our ambition remains, the environment for M&A has materially changed over the past six months. Although public company valuation multiples have reduced, private company valuations metrics are only now starting to reflect these lower levels. This has meant a price mismatch between buyer and seller, which has made concluding transactions tougher. We will still continue to pursue our carefully selected targets, but we will only do so at a price that represents fair value for our shareholders.

It is also worth adding that the sale of Yotta in May 2022, does not change our vision or plan but it does enable us to bring increased financial firepower to execute our growth. With a stronger balance sheet, we have the opportunity to accelerate our pace of growth through lifting our ambition to complete a number of larger transactions. We continue to hold a pipeline of M&A opportunities which fit well within this clear, coherent plan. Our pipeline is focussed on acquisitions in markets we understand well, entertainment, Life Sciences, engineering and sports, and on companies which possess hard-to-replicate, deep IP in integrated smart sensing. The right targets also possess attractive cashflow metrics, good-to-high revenue visibility or strong position in a niche market, and able management teams who share our cultural values. We look forward to announcing deals as the markets normalise.

## OPERATIONAL REVIEW

KPI	Revenue		PBT		Adjusted PBT*	
	FY22	FY21	FY22	FY21	FY22	FY21
<b>Vicon</b>	<b>£28.8m</b>	£27.6m	<b>£2.7m</b>	£3.5m	<b>£5.4m</b>	£6.8m
<b>Plc</b>	-	-	-	£0.1m	<b>(£2.8m)</b>	(£2.8m)
<b>Group</b>	<b>£28.8m</b>	£27.6m	<b>£2.7m</b>	£3.6m	<b>£2.6m</b>	£4.0m

Despite achieving revenue growth of 4.5% (0.5% on a constant currency basis), the results achieved do not reflect the underlying strength of the business, and in particular the strong demand across all our market segments. Strong demand for our products during the year resulted in accumulating a record orderbook at the end of the financial year of £24.0m (FY21: £5.9m). Despite the constraints, reported revenues were up 4.5% at £28.8m (FY21: £27.6m).

There has been strong demand in the Entertainment segment which, although it saw a 15.7% decline year-on-year in revenue as a result of deferred orders, accounted for 58.6% of orders in hand. Life sciences, traditionally our cornerstone market saw revenue growth of 16.3% and accounted for 22.6% of the orders in hand. The recovery in Location-Based Entertainment is well underway reporting year-on-year revenue growth of 220.7% and accounted for 12.0% of orders in hand. Engineering reported a small 3.2% decrease in reported revenues year-on-year and accounted for 6.8% of orders in hand.

Product gross margin was 70.5% (FY21: 72.6%). Two factors account for the net decline, with a favourable revenue mix being more than offset by gross margin erosion arising from more expensive components which accounted for approximately 3 percentage points of the decline. The overall cost base increased as we began to invest in the five-year plan though, given the possibility of supply chain constraints, the pace investment was measured, which resulted in a Vicon reported Adjusted PBT\* of £5.4m (FY21: £6.8m).

Vicon's customers continued to extend the possibilities of our systems with some notable highlights over the past 12 months. We saw success in our Life Sciences market, including Saarland University acquiring a system for a collaboration with NASA, ESA & DLR, the German Aerospace Centre, for large scale studies into the Musculoskeletal (MSK) ageing process, including investigating physical decline when immobilised; for example when overwintering in Antarctica or on the International Space Station.

In our Entertainment market, ByteDance purchased a large entertainment system as they look to evolve the next viral dance move, and longstanding Vicon customer, Industrial Light & Magic, merged the physical and the digital to create the highly acclaimed Abba Voyage experience. While in our Engineering vertical market, the Department of Cognitive Robotics at TU Delft, bought a system to extend their work in robotics, which includes human-robot interaction.

2022 also saw the rise of the use of Vicon motion capture for VTubing, where virtual characters are live streamed to fans. This trend has been growing for a while. Amazon reports that last year VTubing content grew 467% year-on-year on Twitch, and in 2020 some 38% of YouTube's 300 most profitable channels were from VTubers. At the low end, content creators can drive a 2D avatar from their webcam. But now increasingly, popular VTubers, especially in Japan, are using sophisticated Vicon capture setups to drive full 3D characters. This is yet another exciting application of Vicon's 3D capture technology.

## CURRENT TRADING AND OUTLOOK

With strong market demand, Vicon start the new financial year with an Order Book of £24.0m which will underpin over half of the full year revenue expectations. Based on order intake so far in the new financial year which, includes our largest ever single order, demand remains strong. With regards to the supply chain constraints, the Board believes the situation is gradually improving and the launch of our Valkyrie system that uses the latest component technology rather than legacy components used in the outgoing Vantage system will also help ease the situation. That said, the global supply chain picture and more general global uncertainties means further supply chain disruption cannot be entirely ruled out.

Overall, the fundamentals at Vicon remain positive and the business is well placed to capitalise on the substantial market opportunity in the year ahead. As part of the new five-year strategic plan, Vicon will continue to invest to augment our capabilities to sense, analyse and apply our technology. The £2.3m investment previously announced was tempered in FY22 and is set to increase to £2.8m on an annualised basis. The investment compared to the current cost base will be reflected in FY23 by an increase of £0.8m and by a further £1.0m in FY24.

The Group remains in good financial health which includes a cash position of £67.7m which will enable the business to pursue our investment strategy including the ability to execute acquisition opportunities as the markets normalise that will accelerate our strategy.

The successful sale of Yotta brings even greater clarity to our go-forward growth plan and our energy and excitement to capitalise on the smart sensing opportunity that lies ahead. The Board looks forward to the new financial year which is set to be a year of opportunity and growth.

**Nick Bolton**  
CEO

## FINANCIAL REVIEW

David Deacon, CFO

### DISPOSAL OF YOTTA

In May 2022, the Group completed the disposal of the Yotta subsidiary for a headline consideration of £52.0m. After customary adjustments for working capital and Debt-like items the sale generated a profit on disposal after costs of £43.6m. The net cash generated by the transaction was £47.1m.

The disposal has resulted in a significant change to the year-on-year comparison in the Income Statement, Statement of Financial Position and Statement of Cash which is highlighted as appropriate in this Financial Review.

### INCOME STATEMENT

The Group reported revenue from continuing operations of £28.8m (FY21: £27.6m) representing a headline increase of 4.5%, on a constant FX basis revenues increased by 0.5%. From a geographical perspective, our Asia Pacific region had a strong year driven by Entertainment, Europe also reported growth of 6.4% and Vicon USA reported 11.7% headline growth though on a constant FX basis growth was nearer 0.7%.

Gross Profit margin held steady at 67.5% (FY21: 68.8%), reflecting a favourable change in the mix of revenue and gross margin erosion of approximately 3 percentage points during the year arising from supply chain constraints. In real terms Gross Profit improved year on year by £0.5m to £19.5m.

Reviewing the cost base within the Income Statement:

- Sales, Support and Marketing costs increased by £1.3m which was largely due to increased marketing efforts and commission together with operational activity returning to near normal levels post the pandemic.
- Research & Development expensed through the Income Statement was £3.5m (FY21: £3.5m). The continual investment and innovation in product and services is necessary to maintain the Group's competitive position which included a number of the new products released during the financial year, some of which are described in the CEO review.
- Administration expenses increased by £0.4m which was due to £0.2m additional consideration for the Contemplas acquisition arising from growth in ARR and other corporate costs. Adjusted PBT\* of £2.6m (FY21: £4.0m/£4.5m on a constant currency basis) has been determined after adding back to the Statutory PBT £2.7m (FY21: £3.6m) non-cash items such as amortisation and impairment of acquired intangibles, share option charge and non-recurring exceptional items. A full reconciliation is available in note 7.

### STATEMENT OF FINANCIAL POSITION

#### *Goodwill and intangibles*

The movement this year is a net £3.5m reduction. The movement is accounted for by the disposal of Yotta which accounted for £5.1m of Goodwill and Intangibles as at the end of FY22 offset by the net effect during the year of capitalised R&D of £3.4m (FY21: £2.8m), amortisation and impairment of development costs £1.4m (FY21: £2.2m) and the amortisation and impairment of acquired intangibles of £0.3m (FY21: £1.5m).

#### *Property, plant and equipment*

A small decline of £0.1m is reported. The net movement reflects the disposal of £0.3m relating to Yotta and the net effect during the year of additions of £0.6m (FY21: £0.2m) and the depreciation of £0.4m (FY21: £0.5m).

#### *Right of use assets (IFRS16)*

The decrease of £0.6m is largely accounted for by the disposal of £0.7m Right of Use assets relating to Yotta.

#### *Investments*

The investment of £0.2m relates to a minority interest in Trensl Inc. which provides training VR solutions for the military and healthcare (rehabilitation). The investment comes back-to-back with an exclusive Supply Agreement to provide all systems.

#### *Inventories*

The inventory position at the end of the financial year was £4.5m (FY21: £2.5m). The higher inventory position largely reflecting the cost of goods relating to the £3.5m deferred orders into the next financial year.

#### *Trade and other receivables*

At the year-end Trade and other receivables were £7.4m (FY21: £6.1m). The net overall increase is due to higher Vicon Trade receivables £5.3m (FY21: £2.9m), which reflected a higher final quarter revenue performance compared to last year, Accrued interest £0.3m (FY21: £0.0m), higher Other Debtors £1.0m (FY21: £0.1m) being mostly VAT repayment due from HMRC offset by the disposal of Yotta that accounted for £2.5m of Trade and Other receivables at the end of FY21.

#### *Current liabilities*

At the year-end, Trade and other payables were £11.3m (FY21: £12.5m). The net decrease is due to the disposal of Yotta that accounted for £4.3m of Trade and other payables at the end of FY21 offset by an increase in trade payables at the year-end to £4.0m (FY21: £2.3m), lower accruals £1.9m (FY21: £2.5m) and higher Vicon support contract liabilities £5.1m (FY21: £3.1m).

The lease liabilities balance reported at £0.4m (FY21: £0.6m) represents the value of lease payments due within one year relating to right of use assets. The overall decrease was accounted for by the disposal of Yotta lease liabilities and amortisation.

#### *Non-current liabilities*

The £0.1m increase in Other liabilities is due to Vicon Support contract liabilities.

The lease liabilities balance reported of £1.1m (FY21: £1.6m) represents the value of lease payments due greater than one year relating to right of use assets.

### **STATEMENT OF CASHFLOWS**

The Group finished the year with cash of £67.7m (FY21: £23.0m) including Fixed Term deposits of £55.0m (FY21: £Nil).

Cash generated by operating activities was £3.5m (FY21 Cash generated: £14.5m).

The deployment of this cash included continued investment in development giving rise to a purchase of intangibles of £3.5m (FY21: 2.8m) and payment of dividends of £2.5m (FY21: £2.3m).

Surplus cash not required for the day to day working capital needs of the business is on a variety of 3-12 month bank deposits. Interest received in the year was £0.3m (FY21: £Nil).

### **TAX**

The Group tax credit this year is £0.7m (FY21: Charge £0.6m). The tax credit for the year arose due to various deferred tax adjustments including but not exclusively Research & Development tax credits which continues to have a beneficial effect on the level of corporation tax payable in the UK.

The deferred tax asset decreased to £1.6m (FY21: £1.9m) arising from a decrease in the asset associated with the notional gain on exercise of share options and the disposal of Yotta offset by an increase in unrelieved losses carried forward. The deferred tax liability decreased to £2.5m (FY21: £3.1m) largely arising from the disposal of Yotta.

### **KEY PERFORMANCE INDICATORS**

The Group relies on financial key performance indicators including revenue, profit before tax, adjusted profit before tax (see note 7) and cash generation to measure the performance of the Group described below. The Group does not use non-financial key performance indicators to measure performance.

### **PRINCIPAL RISKS AND UNCERTAINTIES**

The management of the business and the execution of the Group's strategy are subject to a number of risks. The Group monitors these risks on a continual basis through the use of a risk register and through market intelligence provided by operational management and determines mitigation plans and actions accordingly. During the financial year under review the risk profile of the Group has changed given the well publicised global semi-conductor shortage and the emergence of more general inflationary pressure. The key business risks affecting the Group's ability to deliver on its strategic objectives are set out below:

#### *Product and technology risk*

The Group operates in a complex and competitive technological environment. The business requires continual investment and innovation in its products and services to maintain its competitive position. In order to mitigate this risk the business has invested in product marketing with the objective of focussing research and development with specific measurable aims and goals to meet market needs. The business coordinates each development project with Board monitoring and project management principles in order to mitigate the length of time that products take to enter the market.



### *Suppliers*

The Group sources certain product components which are only available from a small number of specialist suppliers. Disruption to the supply chain could have an adverse effect on the business. Where possible, such risks are mitigated by ensuring ownership of design and intellectual property and maintaining appropriate inventory levels.

### *Employee retention*

The Group's performance depends largely on its skilled staff. The loss of key individuals and the inability to recruit individuals with the right experience and skills could adversely impact the Group's results. To mitigate these matters, the Group aims to have appropriate management structures and provide competitive remuneration, including share options and where possible provide continuing career development for key personnel. The Group's culture, values and behaviours create an environment that respects and values staff, making Oxford Metrics an attractive and inclusive place to work.

### *Market*

The Group operates in multiple geographical markets, with the US being a significant market, so there is a risk that territory and global macro-economic conditions may result in one or more of these markets being adversely affected and the revenues of the business impacted accordingly. However, by virtue of selling in multiple geographical markets the impact of localised economic downturn in one or a number of markets is minimised.

Vicon operates in three distinct areas described below. In mitigation of the risks identified Vicon operates in multiple geographies, through well-established key distributors, who provide insight into local markets and an effective defence against competitive activity. Disruption to Vicon's relationship with these key distributors would have an adverse effect on the business. However, Vicon has a well-established and respected brand and through continual innovation maintains a competitive advantage over the competition.

Life Sciences – Our customers are primarily Medical and Educational Institutions funded largely, but not exclusively, by Government which are subject to National Budgetary decisions although in many markets these areas of spend are protected to some extent.

Engineering – The majority of our customers are largely commercial organisations whose investment decisions are determined by general macro-economic conditions in their markets so revenues can be affected accordingly. The remaining customers tend to be higher education research establishments whose funding is ultimately controlled by National Budgetary decisions.

Entertainment – Our customers are commercial organisations who produce content for the Film, TV and Video Game market place. Spending in this market tends to be erratic and ultimately driven by consumer demand for content which by virtue of this market place cannot always be guaranteed.

LBE – Our customers are commercial organisations that provide location-based entertainment. Spending in this market is driven by consumer interest in virtual and inter-active experiences so our ultimate success in this market is subject to consumer demand.

### *Financial*

The business has outlined its principal financial risks in note 20 to the accounts. These are broadly summarised as foreign currency and credit risks. Typically 40% of the Group's revenues are generated from its US subsidiaries in US dollars, together with some overseas territories which purchase in US dollars and Euros. Changes in exchange rate could have an adverse effect on revenues and profitability of the Group. Where possible the Group aims to mitigate this by making purchases and engaging personnel in local markets.

### *Inflationary pressure*

As a result of macro-economic events, the risk of inflation has become more significant and has the potential to damage the Group's financial performance. The Group's exposure can be summarised as follows:

Staff costs account for half of the cost base – The so-called 'Cost of Living' crisis may give rise to the need to increase remuneration in order to retain staff and morale.

Cost of Goods accounts for a quarter of the cost base – The well-publicised global semi-conductor shortage may result in the cost of key components increasing over time

The remaining cost base consisting of Operational and General Overheads are subject to general inflationary pressures which may result in increased costs.

In mitigation, the business has the opportunity to increase customer prices to maintain product gross margins and to seek alternative suppliers to secure competitive terms where possible.

### *Non-Financial*

The business continually assesses its exposure to non-financial risks. These are broadly summarised as competition, reputation and product related risks. The Board is cognisant of this information when determining business strategy.

### *Covid-19*

The Covid-19 pandemic has abated but it is not inconceivable that future trading conditions could be affected adversely again causing disruption to demand and our customers' ability to take delivery of our products and services. In mitigation, the Group has successfully adapted working practices to ensure the safe continuation of manufacturing and the delivery of services through remote methods to fulfil demand.

## **Section 172 Statement**

### **Board engagement with our stakeholders**

Section 172 of the Companies Act 2006 requires a director of a Company to act in the way he or she considers, in good faith, would be most likely to promote the success of the Company for the benefit of its shareholders as a whole. In doing this, section 172 requires a director to have regard, among other matters, to: the likely consequences of any decision in the long-term; the interests of the Company's employees; the need to foster the Company's business relationships with customers and suppliers; the impact of the Company's operations on the community and the environment; the desirability of the Company maintaining a reputation for high standards of business conduct; and the need to act fairly with shareholders of the Company.

During the year directors considered the factors set out above in discharging their duties under section 172. The stakeholders we considered in this regard are the people who work for us, buy from us, supply to us, own us, regulate us as well as the wider community and environment. The Board recognise that building strong relationships with our stakeholders will help us deliver our strategy in line with our long-term values and operate the business in a sustainable way.

During the year the Board regularly received reports from Executive Management on issues concerning employees, customers, suppliers, investors and on wider issues concerning the environment, communities, regulators and governments to the extent appropriate, which it took into account in its decision-making process under section 172 in relation to risks and uncertainties described in the Strategic Report on page 7. In addition to this, the Board sought to understand the interests and views of the Group's stakeholders by engaging with them directly as follows.

- The Board received employee updates from Executive Management using various metrics and feedback tools including performance appraisals and training needs and engaged with employees in two-way meetings to ensure that employees were kept well-informed about the business and continued to ensure that we remained a trusted and safe employer post the COVID-19 pandemic.
- The Board regularly received updates on feedback from investors from the Chairman, CEO and CFO who met frequently (in person or remotely) with institutional investors to discuss and provide updates about – and seek feedback on – the business, strategy, long-term financial performance, directors' remuneration policy and dividend policy to the extent appropriate. Members of the Board also met Shareholders at the Capital Markets Day and facilitated a virtual Q&A session at the last AGM.
- Through professional services and support functions who engage directly with customers through on-site and remote meetings the Executive Team continued to foster good customer engagement and receive valuable feedback to ensure customer satisfaction and retention.
- Through professional Supply Chain Management who engage directly with suppliers through on-site and remote meetings, the Executive Team ensured the interests of suppliers were regularly considered and provided demand forecasts where appropriate.
- Throughout the year, the Board continued to oversee the management and operation of worldwide business activities in conformity with applicable laws and regulations whilst maintaining the Company's reputation for integrity and fairness in business dealings with third parties.

Aware of the interests of all stakeholders, matters of particular focus during the financial year included

- The unsolicited approach to sell the Yotta business. The Board decided, after giving due consideration to the impact on the 5 Year Strategic Plan, that the final offer represented a premium valuation in comparison to the Group's public market valuation and valuation multiples in the private sector for similar type businesses. The Board concluded; the offer represented future value and an opportunity to crystallise value that would otherwise have taken considerably longer to realise under the Group's continued ownership.
- Selection of development opportunities and leveraging the core IP across the business during the year.

- The directors continued to evaluate numerous merger and acquisition opportunities that would support growth and amplify the effectiveness of the now Vicon focussed Group post the disposal of Yotta

The Board believe that no particular stakeholder was disadvantaged as a result of decisions taken during the year and were consistent with protecting the long-term interest of stakeholders whilst promoting the long-term success of the business for the benefit of shareholders.

For further details of how the Board operated and the way in which decisions were made, including key activities during the financial year ended 30 September 2022 and Board governance, see pages 14 to 17 and the Board Committee reports thereafter

**On behalf of the Board**

**Nick Bolton**

Chief Executive and Director

5 December 2022

## REPORT OF THE DIRECTORS

The directors present their report together with the audited consolidated and parent Company financial statements for the year ended 30 September 2022.

### Business review

Oxford Metrics plc is a holding Company. The nature of the Group's operations and its principal activities are set out in the Strategic Report on pages 3 to 10. Its subsidiary undertakings are shown in note 16. The Strategic Report includes details of the market overview; key growth drivers; our business model; strategic objectives; principal risks and uncertainties; key performance indicators and a summary of 2021/22 performance.

### Likely future developments

The Group's likely future developments are discussed within the Strategic Report on page 3.

### Share capital

The Company has one class of ordinary shares which carry no right to a fixed income. Full details of changes in share capital during the year are shown in note 24 to the financial statements. Details of employee share options are set out in note 25.

### Dividends

The directors are proposing a final dividend in respect of the financial year ended 30 September 2022 of 2.50 pence per share which will absorb an estimated £3,244,000 of shareholders' funds. This dividend, if approved, will be paid on 23 February 2023 to shareholders on the register of members at close of business on 30 December 2022.

### Research and development

During the year, the Group's continuing operations expensed £3,547,000 (2021: £3,511,000) in research costs. In addition, £3,435,000 (2021: £2,775,000) of development costs were capitalised.

Research and development costs are principally the costs of employees involved in research and development, together with related equipment and materials for hardware development and external costs. Further information regarding the nature and value to the Group of this expenditure is explained in the Strategic Report.

### Directors and their interests

The interests of the directors in the shares of the Company and their interest in options over the shares of the Company at 30 September 2022 are disclosed in the Report on Directors' Remuneration.

The directors who served during the year were as follows:

Roger Parry  
Adrian Carey (resigned 9 February 2022)  
David Quantrell  
Naomi Climer  
Paul Taylor (appointed 1 October 2021)  
Nick Bolton  
David Deacon  
Catherine Robertson

At the Annual General Meeting of the Company Cathy Robertson, David Deacon and Roger Parry representing one third of the Board, will retire and, being eligible, offer themselves for re-election.

### Financial instruments

Information about the Group's management of financial risk can be found in note 20 of the financial statements.

### Directors' indemnity insurance

The directors confirm that qualifying third party indemnity provisions are held.

## Employees

The Group ensures that all employees are kept informed, as far as is practical, with regard to the activities of the Group. This is achieved through the use of staff briefings and electronic communications. It is the Group's aim that recruitment and development of staff should be determined solely on ability and other relevant requirements of the job. Disabled persons and those who become disabled are given the same consideration as others and, depending on their skills, will enjoy the same prospects as other staff.

The Group considers all forms of discrimination to be unacceptable in the workplace and is committed to promoting equality of opportunity for all staff and job applicants. This includes in job advertisements, recruitment and selection, training and development, opportunities for promotion, conditions of service, pay and benefits, conduct at work, disciplinary and grievance procedures, and termination of employment.

The Group's policies on health & safety are continually under review, ensuring that current practices comply with the laws applicable in the countries in which it operates.

## Going concern

In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Group can continue in operational existence for the foreseeable future.

The going concern review considered the following key areas:

### *Market considerations*

The Group's primary markets are life sciences, entertainment and engineering. The directors have assessed the prospects in these markets together with the residual impact of the Covid-19 pandemic.

The Life Sciences market segment historically accounts for around 50% of Vicon revenues. This segment serves customers including Hospitals, Medical Research Centres, Universities and Sport Research. For the most part, these customers are financed by Government Grants and to a lesser extent by Charitable Donations. There is currently no evidence that Governments are seeking to reduce expenditure in these areas.

The Entertainment segment serves customers in the Video Games Industry, Location Based Entertainment ('LBE') and TV/Film and historically accounts for around 25% of Vicon revenues. These customers are typically commercial organisations in nature. The sector demonstrated resilience during the pandemic and would appear to be less sensitive to the threat of recession. Those customers involved in Video Games are enjoying increased demand. Those involved with solutions provided to the general public (LBE) have resumed expansion plans and have ambitious rollout targets over the coming years. Those involved in TV/Film have been adopting Virtual Production as evidence by growth in FY22.

The Engineering market segment historically accounts for around 25% of Vicon revenues. This segment serves customers that use our technology in an engineering context to design and/or manufacture goods. These customers are typically commercial organisations in nature and address many sectors which may be sensitive to macro-economic factors such as recession in certain markets.

### *Operational readiness*

Oxford Metrics as a whole adapted to virtual working during the pandemic and demonstrated the business could operate effectively during this period. Post pandemic, all operations have returned to normal though this 'new normal' includes more remote working and will continue through FY23 and beyond. In the event of a 'pandemic' like event in FY23 the business would adapt as before. The Group recognises that 'human capital' is essential for future success and has included measures in the Financial Forecasts to enhance compensation to maintain a high retention rate and has included proposed new recruitment at near market rates.

### *Financial considerations*

The Company has no external financing and as at the balance sheet date had cash balances, including fixed term deposits, of £67.7 million. Future trading performance is likely to be more volatile following the disposal of Yotta, however, the financial strength of the Group is capable of trading through significant disruption arising from a further pandemic or significant macro-economic events.

### *Stress testing*

Based on the above considerations, multiple combinations of a revenue shortfall, gross margin erosion and foreign exchange risk have been considered. Given a worst case, the impact on cash generation and cash reserves could be tolerated and would not impact the ability of the business to continue trading. The result of this analysis is that the directors are confident that the business has sufficient cash liquidity to sustain very significant and prolonged reductions in trading revenue.

The directors, having prepared cash flow forecasts and given due consideration to the residual impact of the pandemic and related supply chain challenges and general macro-economic uncertainty on the Group's markets, operations and financial risk, have assessed that there is no material uncertainty with the Group's ability to continue operating as a going concern for a period in excess of 12 months from the date of signing the financial statements. For this reason, the directors continue to adopt the going concern basis in preparing the financial statements.

#### **Statement on disclosure of information to auditors**

So far as each director is aware, there is no relevant audit information of which the Group's auditors are unaware. Relevant information is defined as "information needed by the Group's auditors in connection with preparing their report".

Each director has taken all the steps (such as making enquiries of other directors and the auditors and any other steps required by the director's duty to exercise due care, skill and diligence) that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Group's auditors are aware of that information.

#### **Statement of directors' responsibilities**

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the Group and Company financial statements in accordance with UK adopted International Accounting Standards. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and Company and of the profit or loss of the Group for that period. The directors are also required to prepare financial statements in accordance with the rules of the London Stock Exchange for companies trading securities on the Alternative Investment Market.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether they have been prepared in accordance with UK adopted International Accounting Standards, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Website publication**

The directors are responsible for ensuring the annual report and the financial statements are made available on a website. Financial statements are published on the Group's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Group's website is the responsibility of the directors. The directors' responsibility also extends to the ongoing integrity of the financial statements contained therein.

#### **Auditors**

BDO LLP offer themselves for reappointment as auditors and a resolution will be proposed at the AGM to approve the auditors reappointment.

#### **On behalf of the Board**

**David Deacon**  
Director  
5 December 2022

# CORPORATE GOVERNANCE REPORT

## Directors' statement on corporate governance

The Chairman of Oxford Metrics plc is ultimately responsible for the Corporate Governance of the Group but the Board as a whole considers that good corporate governance is a key driver in the success of the business and accountability to the Company's stakeholders, including Shareholders, customers, suppliers and employees is vital in that governance.

The Board of Directors is accountable to shareholders for the good corporate governance of the Group. In 2018 the Group formally adopted the Quoted Companies Alliance Corporate Governance Code (the QCA Code). The QCA Code aims to apply the key elements of the UK Corporate Governance Code and other relevant governance guidance to the needs of small and medium-sized listed PLCs. Details of how we apply the Code and ensure good governance over the business is now available for all stakeholders to review and understand on our corporate website at [oxfordmetrics.com/code](http://oxfordmetrics.com/code). An extract is provided below.

### **Establish a strategy and business model which promotes long-term value for shareholders**

Our strategy and new five-year plan were launched in October 2021 and set out in the Company's annual report and financial statements. Subsequent annual report and financial statements update shareholders as to how the strategy and plans are progressing. Specifically, the Strategic Report section of the annual report and financial statements covers our business model, our strategy and how we aim to drive long-term value for shareholders.

### **Embed effective risk management, considering both opportunities and threats throughout the organisation**

The Board is responsible for ensuring the Group has effective and sound systems of internal controls, which are designed to manage, but not eliminate, the risk of failure to achieve business objectives and provide reasonable assurances against material misstatements and loss. The day to day management and monitoring of the Group's internal control systems is delegated to the Chief Financial Officer.

#### *Risk management and risk register*

The Board has embedded an effective risk management framework to identify, evaluate and manage opportunities and risks, in order to execute the strategy and five-year business plan. The principal risks and uncertainties are discussed in the Strategic Report on page 7. The Chief Financial Officer ensures that the Group's risk management framework and culture are embedded within the business. The executive directors provide assurance to the Board, through the Audit Committee, that risks are appropriately monitored, escalated and managed within the risk appetite of the Board.

The Company's risk register is compiled annually, by non-executive director and Audit Committee member, David Quantrell, with input from senior members of staff from across the Company and presented to the Board to inform its strategy review, and to enable the Board to identify, manage, and mitigate risks.

#### *Internal Audits*

The Company has an internal audit function and conducts system audits periodically which include:

- ISO9001:2015 Quality Management Systems Vicon Denver – Annually,
- ISO9001:2015 Quality Management Systems Vicon Yarnton – 5 times per year,
- ISO13485:2016 Medical Quality Management Systems Vicon Yarnton – 5 times per year,
- 93/42/EEC as amended Medical Devices Directive Production Quality Vicon Yarnton,
- Information Asset Penetration Testing – Internal 12 days per year and external 7 days per year, and
- RAPID7 and Business Continuity Exercises.

### **Maintain the Board as a well-functioning, balanced team led by the Chair**

There are three executive, and four non-executive Board members. All non-executive Board members are considered independent. The Board operates formally through meetings of the full Board, and informally through regular contact between directors. Matters reserved for the Board include investor relations, strategy, review and approval of budgets and forecasts, financial performance and reporting, dividends, risk management, major capital expenditure, and mergers, acquisitions and disposals.

The Board is kept informed outside its formal meetings by monthly reports from the Chief Executive that include information on the Company's financial and operational performance. The Board agenda and information relating to the agenda are sent to Board members before all formal Board meetings. Board minutes are circulated to all members within 7 days of each Board meeting.

The Board meets formally six times a year. No director has been absent from a Board meeting during the 12 months from 1<sup>st</sup> October 2021 to 30<sup>th</sup> September 2022.

Non-executive directors are expected to devote as much time as is necessary for the proper performance of their duties, at a minimum, 15 days per year or more if serving on a committee. Executive directors are full-time employees and expected to devote as much time as is necessary for the proper performance of their duties, there is no specific time commitment.

**Ensure that between them the directors have the necessary up-to-date experience, skills and capabilities**

Directors' biographies are summarised below and are available on the corporate website.

*Roger Parry – Chairman*

Roger joined the Board in June 2016 with an extensive career in the media sector. Currently Chairman of YouGov plc, Mobile Streams plc plus a number of private companies. He has held a variety of Chairman roles including Johnston Press plc, Future plc and Shakespeare's Globe. Previously he was CEO of Clear Channel International and More Group plc and spent three years with McKinsey, the international consulting firm and prior to that was a TV and radio journalist with the BBC and ITV.

*David Quantrell – Non-executive Director, member of Audit Committee and Remuneration Committee*

David joined the Board in June 2018 with more than 30 years of senior management experience across a range of high growth global software businesses including HP, Mercury Interactive and McAfee. Most recently he was Senior Vice President and a member of the Global Management Team at Box, the cloud storage company, where he helped to establish the brand in Europe in a period where the Company experienced dramatic growth and a successful IPO.

*Naomi Climer – Non-executive Director, Chair of Remuneration Committee and member of Audit Committee*

On 20 November 2019, we appointed Naomi Climer to replace Jonathon Reeve as Chair of the Remuneration Committee. Naomi has had a successful executive career in broadcast, media and the communications technology sectors with the BBC, ITV Digital and Sony. Naomi is currently a Non-Executive Board Member at Sony UK Technology Centre, a Non-Executive Director at Focusrite plc, Chair at the International Broadcasting Convention Council (an advisory body), Trustee and Vice President at the Royal Academy of Engineering, Co-chair at the Institute for the Future of Work and a Member of the Science and Technology Awards Committee.

*Paul Taylor - Non-Executive Director and Chair of Audit Committee*

Paul joined the Board in October 2021 and brings over 20 years of boardroom experience as an Executive and Non-Executive Director, and throughout his career has remained connected to growth technology businesses. Paul spent a large part of his executive career with AVEVA Group plc, where as CFO he was part of the team that delivered consistently high levels of growth in revenue and profitability both organically and through acquisition. Paul has also served on the Board on a number of technology businesses in a Non-Executive capacity supporting Executive teams in delivering strong stakeholder returns. Paul is currently Chairman of IQGeo plc and Trustee of the CADCentre pension scheme.

*Nick Bolton – Chief Executive Officer*

Nick joined Oxford Metrics Ltd (pre-IPO OMG) in 1995 and spent four years establishing the Company's motion capture products in the entertainment market. In 1999, he left to pursue a series of successful product management and marketing roles within international technology businesses, including Micromuse and start-up Lexicle. In 2002, he joined AIM-listed Mediasurface, with responsibility for all the company's marketing activities and in 2005, returned to join the Oxford Metrics management team and was subsequently appointed CEO.

*David Deacon – Chief Financial Officer*

David joined Oxford Metrics in 2008 as Chief Financial Officer. Before joining he was CFO of AIM listed Mediasurface for five years where he successfully floated the business in 2004 and concluded the disposal of the business in 2008 to Alterian plc. Prior to this he held senior financial positions with R.L Polk & Co, Wonderware Inc. and Kalamazoo Computer Group plc.

*Cathy Robertson – Executive Director and Company Secretary*

Cathy joined Oxford Metrics in 1985 and was Financial Controller for 10 years. She has over 30 years' experience in law, finance, and administration. Prior to joining the Group she began her career with the UK subsidiary of a US company, working with the founders to establish a thriving electronics business.



Directors are able at the Company's expense to seek independent professional advice as required to support their role either as a member of a Board committee or for any matter within the terms of reference of the Board. A list of the Company's external advisors is available on page 71.

A formal evaluation of the performance of the directors is conducted annually and the directors are able to seek independent training and development as required to support their roles.

The Audit Committee works with the Company's auditor BDO LLP. During the year the Company Secretary was supported by Numis Securities Ltd, Oxford Metrics plc's Nominated Advisor and Sole Broker, and Goodman Derrick LLP.

The Remuneration Committee is supported by PwC and Mercer Kepler on matters falling under its terms of reference, and the Company Secretary. The Company Secretary advises the Board on a range of regulatory and compliance matters.

### **Evaluate board performance based on clear and relevant objectives, seeking continuous improvement**

An overview of directors' responsibilities can be found within the Report of the Directors' on page 13.

The Chief Executive's objectives are set by the Chair and the Remuneration Committee in consultation with other non-executive Board members, and the objectives of the executive directors are set by the Chair and the Remuneration Committee in consultation with the Chief Executive. The Board has an annual effectiveness review cycle consisting of reviews of the performance of executive members of the Board by the Non-executive Board members, and a review of the Chairman's performance by all other non-executive and executive directors. The reviews conducted during the year concluded that the Chairman and executive directors continue to contribute effectively to the Board.

The Board reviews its performance against its objectives to provide entrepreneurial leadership of the Company within a framework of prudent and effective controls, set the Company's strategic aims and ensure the necessary resources are in place to meet these aims, to provide effective leadership to ensure the Company's values and standards are upheld, and to fulfil its obligations to shareholders and stakeholders.

Non-executive directors are expected to devote as much time as is necessary for the proper performance of their duties, at a minimum, 15 days per year or more if serving on a committee. This will include attendance at a minimum of six Board meetings, the AGM, at least one annual Board away day a year, at least one site visit a year, meetings of the non-executive directors, meetings with shareholders, meetings forming part of the Board evaluation process and updating and training meetings.

The Board keeps the issue of Board effectiveness under continual review and will continue to consider best practice in matters relating to Board effectiveness, consistent with the size, range of activities, and stage of development of the Company. Succession plans for all members of the Company's Board and senior managerial roles across the Company are in place and are regularly reviewed.

### **Promote a corporate culture that is based on ethical values and behaviours**

The Board is committed to promoting a socially responsible culture throughout the Company and encouraging high ethical standards in all its activities. The Company's culture is communicated to the employees through engagement at Company meetings and by other means, and employees are expected to exercise high ethical and moral standards at all times in their dealings with the Company's stakeholders. The Board monitor and promote this corporate culture by engaging in open feedback with employees.

The Company has an anti-bribery policy and is committed to the elimination of modern slavery and human trafficking in its supply chain.

The Board sets clear expectations regarding the Group's culture, values and behaviours. We believe that it is vital that the Board and our employees behave in a way that reflects the underlying values of the business.

The Company's recruitment and employment policies are under continual review in order to maintain high ethical standards and best practice, and to provide a working environment in which its employees are able to realise their potential and contribute to the business. Applications are given full and fair consideration irrespective of nationality, ethnic origin, religion, disability, sexual orientation, age, marital or civil partnership status or gender identity. The Company is committed to providing for the health and safety of its employees and visitors to its premises through use of best practice and regular audits of the Company's health and safety policy and practices by external consultants.

**Communicate how the Company is governed and is performing by maintaining a dialogue with shareholders and other relevant stakeholders**

The Company holds an Annual General Meeting annually in February. Agendas for General Meetings for the last 5 financial years are available on the corporate website. There have been no resolutions put to a General Meeting that have resulted in less than 80% of the votes cast in favour of the resolution in the last 5 years. The Company's historic annual reports are also available on the website.

This annual report and financial statements are available on the website.

The Board consider that information available in these and previous annual report and financial statements together with the corporate website provide sufficient information with regard to the reporting of the Audit Committee and Remuneration Committee activity. The Board will continue to review the disclosures of the Audit and Remuneration Committees.

As well as the Company's general meeting with shareholders, the Chief Executive and Chief Financial Officer give formal presentations to significant shareholders twice each year and have primary responsibility for communicating the views of these shareholders to the Board. The Chairman has also had an occasional meeting with shareholders and financial advisors.

The Board does not currently recognise any constraints or circumstances that affect the Company uniquely.

The Remuneration Committee members are Naomi Climer (Chair) and David Quantrell who meet formally on at least two occasions annually. No director has been absent from a committee meeting. The terms of reference of the Remuneration Committee is available on page 15 of the Company's Admission Document. Full information on the Remuneration Committee and its policies are discussed in the Report on Directors' Remuneration on page 19.

The Board acts as a whole as the Nominations Committee and meets when a new director needs to be appointed. Appointments to the Board are made by consultation with, and the agreement of, the whole Board. Suitable candidates are sought through external senior recruitment consultants.

## AUDIT COMMITTEE REPORT

During the year the Audit Committee members were Paul Taylor (Chair), Naomi Climer and David Quantrell. The Audit Committee meet formally on at least two occasions annually. No director has been absent from a committee meeting. The terms of reference of the Audit Committee is available on page 15 of the Company's Admission Document. The Committee has a calendar of events agreed each year and senior managers and the external auditors (BDO LLP) may attend meetings at the request of the Committee.

The key responsibilities of the Audit Committee are:

- monitoring the integrity of the financial statements, including approving any material changes in accounting policy, reviewing the financial statements, and any market announcements relating to the Group's financial performance;
- reviewing the integrity of internal financial controls, risk management systems and codes of corporate conduct and ethics; and
- making recommendations to the Board regarding the engagement of external auditors.

During the year, the topics subject to Committee discussion at formal scheduled Committee meetings included:

- review of the risk register, assessing how each risk identified is being monitored and ensuring the process of how these risks are being actively managed is in place;
- receipt and consideration of reports from the external auditors regarding the scope and findings of their audit of the annual report;
- recommendation of the annual report and half-year report to the Board for approval, together with the management representation letter and audit fees;
- review of audit and non-audit related fees paid to the external auditors and monitoring the independence of the external auditors; and
- presentation and disclosure of the Yotta Disposal

To ensure the objectivity and independence of the external auditors, any service provided by the external auditors must be approved in accordance with the Group's policy on auditor independence and the provision of non-audit services, which is consistent with the FRC Ethical Standards for Auditors.

The external auditor is only selected to provide non-audit services if they are well placed to provide the required service at a competitive cost and the Committee is satisfied that the assignment will not impair their objectivity. In accordance with relevant professional standards, the external auditors have confirmed their independence as auditors in a letter to the directors. Details of fees paid to the external auditors for both audit and non-audit services are given in note 6 to the financial statements.

**By order of the Audit Committee**

**Paul Taylor**  
Chair

5 December 2022

## REPORT ON DIRECTORS' REMUNERATION

Dear Shareholder

On behalf of the Board, I have pleasure in presenting the Report of the Remuneration Committee for the year ended 30th September 2022. The Directors' Remuneration Report Regulations are not a requirement for AIM companies. However, set out in this report are certain disclosures relating to directors' remuneration. In response to investor feedback, this report provides greater transparency than previous years.

The Committee comprises of three Non-Executive Directors: Naomi Climer (Chair), David Quantrell and Paul Taylor.

The Remuneration Committee determines and agrees with the Board the framework for the remuneration of the Company's Chairman, Executive Directors and, as appropriate, other senior members of the executive management. No director is involved with decisions as to their own remuneration. The objective of the Committee is to ensure that senior executive remuneration is competitive, incentivises and rewards good performance, supports the Company's strategy, helps the Company continue to grow profitably, and aligns senior management with stakeholders' interests.

Due consideration is given to all relevant factors including company performance and individual performance and the approach to employee remuneration throughout the Company; reference is also made to market and best practice and external benchmarks, as appropriate. The Committee meets formally at least twice a year and at such other times as the Committee Chair shall require or as the Board may request.

The Committee met twice during 2022.

The full terms of reference for the Remuneration Committee were last updated on 30<sup>th</sup> November 2022.

The primary roles and responsibilities of the Committee are:

- agree with the Board the policy for the remuneration of the Company's Chairman, Executive Directors and, as appropriate, other senior members of the executive management;
- review the ongoing appropriateness and relevance of the Company's remuneration policy;
- determine the total individual remuneration package for each Executive Director and other senior directors including bonuses, incentive payments and share/option awards;
- determine the policy for and scope of any pension arrangements for each Executive Director and other senior executives;
- oversee any major changes in employee benefit structures across the Company or Group;
- review the performance and award of any options granted
- agree the terms and conditions for any remuneration consultants appointed by the Committee.

This report is split into two sections. The first provides the general principles that the Board has agreed should govern executive remuneration, the second section details how these principles were applied in the financial year under review followed by analysis of remuneration paid during the year and other disclosures including details of the new LTIP awarded.

### PART 1 - Policy on Executive Directors' remuneration

Element of Remuneration	Purpose and Strategic Relevance	Policy & Approach
Base Salary	To recruit and reward executives of a suitable calibre to execute the Company's strategy by paying competitive level fixed remuneration.	Base salaries are reviewed annually by the Committee considering changes in roles and responsibilities together with benchmark comparisons with other companies of a similar size and complexity.
Benefits	To support the well-being of employees.	Benefits typically include medical insurance, life insurance, car allowances.
Pension	To assist with post retirement financial planning.	A pension contribution of up to 15% of base salary is paid including the option to take a cash alternative. Consideration has been given to the alignment with pension contribution levels for staff.

Element of Remuneration	Purpose and Strategic Relevance	Policy & Approach
Annual Bonus	To incentivise the achievement of the Company's short-term operational and financial goals.	The maximum bonus is set as a percentage of base salary, 80% CEO, 70% CFO and 40% for other Executive Directors.  The potential bonus is split 70%/30% for all Executive Directors between Financial and Operational objectives which are set annually for each Executive Director.
Long Term Incentives ('LTIP')	To incentivise the delivery of the Company's long-term strategic objectives and provide alignment with shareholders through the use of share-based incentives.	The Company uses the LTIP to underpin the Company's growth strategy. The current LTIP is over a five-year period starting at the end of FY21, to align with the time horizon of our Strategic Plan.  Vesting is based on Total Shareholder Return ('TSR').

### Executive Service agreements

No Executive director has a service agreement with a notice period that exceeds 12 months.

### Non-executive Directors

The Non-Executive Directors do not have service contracts but instead have letters of appointment which contain details of the terms of office, period of appointment, fees and reasonable expenses incurred in the performance of their duties. In line with corporate governance best practice, the Company require all Non-Executive Directors (along with the Executive Directors) to stand for re-election at the first AGM following appointment and every 3 years thereafter.

## PART 2 – How the Remuneration Policy was applied in the financial year under review

Element	Remuneration determination						
Base Salary	The Committee carried out a review of salary levels in the year. The Committee's decisions (set out below) considered individual performance in the role and benchmark findings, but also the context of increases awarded to the wider workforce. Following the review, salaries were increased as follows from 1 October 2021:  <table border="0"> <tr> <td>N Bolton</td> <td>No increase, last increase 1 October 2017</td> </tr> <tr> <td>C Robertson</td> <td>10%, last increase 1 October 2019</td> </tr> <tr> <td>D Deacon</td> <td>No increase, last increase 1 October 2018</td> </tr> </table>	N Bolton	No increase, last increase 1 October 2017	C Robertson	10%, last increase 1 October 2019	D Deacon	No increase, last increase 1 October 2018
N Bolton	No increase, last increase 1 October 2017						
C Robertson	10%, last increase 1 October 2019						
D Deacon	No increase, last increase 1 October 2018						
Benefits	No change						
Pension	No change						
Annual Bonus	In spite of supply chain constraints and continued market and global economic uncertainties, the Group is in a solid position going forward with a solid balance sheet and record order book at the start of FY23. In respect of an excellent operational performance in challenging conditions, an outcome for the Executive Directors at 40% of the maximum was awarded.  The Remuneration Committee considers that these bonuses are appropriate and aligned with stakeholders' interests.						
LTIP	During the year, the Company adopted the Oxford Metrics 2021 Long Term Incentive Plan ("LTIP"). Awards were made under the LTIP on 2 December 2021 as set out below.  The Company consulted with its major institutional shareholders prior to the implementation of the LTIP and it is structured to align with the Company's five-year growth strategy.						

Director	Total number of shares over which options granted	Total number of shares under option held following this grant	Total number of shares under option held as % of issued share capital
Nick Bolton	903,506	2,103,506	1.7%
David Deacon	492,774	1,092,774	0.9%
Cathy Robertson	398,567	798,567	0.6%

The Options have an exercise price of 0.25 pence per share with a vesting date of 2 December 2026, being the fifth anniversary of the grant date. The Options vest subject to achievement of the following performance conditions:

Annualised % TSR over the performance period	% of award vesting
Less than 12% per annum	0%
12% per annum	25%
At least 22% per annum	100%
Between 12% and 22%	Between 25% and 100% on a straight-line basis

### Directors' remuneration

The remuneration of directors who served during the year, excluding gains on share option exercise and LTIP related payments was as follows:

	2022					
	Salary £'000	Bonus £'000	Benefits £'000	Share based £'000	Pension £'000	Total £'000
R Parry (Chairman)*	46	-	-	25	-	71
A Carey (NED)	13	-	-	-	-	13
D Quantrell (NED)	35	-	-	-	-	35
N Climer (NED)*	29	-	-	11	-	40
P Taylor (NED)	40	-	-	-	-	40
N Bolton (Chief Executive Officer)	216	69	13	-	32	330
C Robertson (Secretary and Executive Director)	138	22	10	-	21	191
D Deacon (Chief Financial Officer)	170	48	16	-	26	260
	<b>687</b>	<b>139</b>	<b>39</b>	<b>36</b>	<b>79</b>	<b>980</b>

\* Roger Parry's remuneration includes £25,000 (2021: £25,000) of shares issued in satisfaction of salary and Naomi Climer's remuneration includes £11,000 (2021: £11,000) of shares issued in satisfaction of salary, see note 24.

	2021					
	Salary £'000	Bonus £'000	Benefits £'000	Share based £'000	Pension £'000	Total £'000
R Parry (Chairman)*	40	-	-	25	-	65
A Carey (NED)	37	-	-	-	-	37
D Quantrell (NED)	32	-	-	-	-	32
N Climer (NED)*	26	-	-	11	-	37
N Bolton (Chief Executive Officer)	216	183	13	-	32	444
C Robertson (Secretary and Executive Director)	125	49	10	-	19	203
D Deacon (Chief Financial Officer)	170	129	11	-	26	336
	<b>646</b>	<b>361</b>	<b>34</b>	<b>36</b>	<b>77</b>	<b>1,154</b>

During the financial year the Executive Directors received the payments equivalent to dividends due on vested but unexercised LTIP shares and gains on exercise Share options 4 July 2022 as follows:

	LTIP related payments		Share option gain	
	2022 £'000	2021 £'000	2022 £'000	2021 £'000
N Bolton (Chief Executive Officer)	26	78	1,221	-
C Robertson (Secretary and Executive Director)	-	-	172	-
D Deacon (Chief Financial Officer)	12	68	611	-
	<b>38</b>	<b>146</b>	<b>2,004</b>	<b>-</b>

### Directors' share options

Interests in share options for directors who served during the year were as follows:

	Exercise price	At 30 September 2022 Number	At 1 October 2021 Number	Exercise period
C Robertson	59.06p	-	400,000	September 2019 to July 2027
N Bolton	0.00p	-	1,200,000	December 2019 to December 2026
D Deacon	0.00p	-	600,000	December 2019 to December 2026
C Robertson	0.25p	<b>398,567</b>	-	December 2026 to December 2031
N Bolton	0.25p	<b>903,506</b>	-	December 2026 to December 2031
D Deacon	0.25p	<b>492,774</b>	-	December 2026 to December 2031
		<b>1,794,847</b>	2,200,000	

In December 2021 a new LTIP was implemented with an exercise price of 0.25p. These options vest on 3 December 2026 subject to continued service within the Group and to the extent that the performance target measuring Total Shareholder Return over a period of 5 financial years is satisfied.

The average share price for the year was 105.34 pence (2021: 96.63 pence) and the closing share price was 82.00 pence (2021: 107.50 pence).

### Directors' interests

The directors who held office at the end of the financial year had the following beneficial interests in the ordinary share capital of Oxford Metrics plc at 30 September 2022 and at 1 October 2021 according to the register of directors' interests.

	Ordinary shares of 0.25p		Percentage of issued share capital	
	2022 Number	2021 Number	2022 %	2021 %
R Parry	<b>305,421</b>	285,580	<b>0.24</b>	0.22
N Climer	<b>20,114</b>	11,733	<b>0.02</b>	0.01
P Taylor	-	-	-	-
D Quantrell	<b>50,000</b>	50,000	<b>0.04</b>	0.04
C Robertson	<b>1,603,017</b>	1,439,201	<b>1.24</b>	1.13
N Bolton	<b>3,070,563</b>	2,383,565	<b>2.37</b>	1.88
D Deacon	<b>1,567,795</b>	1,146,821	<b>1.21</b>	0.90

### Gender Pay Gap

Oxford Metrics plc currently has 94 employees (2021: 172) in the UK. The reduction in headcount is largely due to the disposal of Yotta.

The Company is not obliged to undertake a formal review of a potential gender pay gap. However, it carries out a review of gender and remuneration levels across the UK.

### By order of the Remuneration Committee

**Naomi Climer**

Chair

5 December 2022

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF OXFORD METRICS PLC

## Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 30 September 2022 and of the Group's profit for the year then ended;
- the Group financial statements have been properly prepared in accordance with UK adopted international accounting standards;
- the Parent Company financial statements have been properly prepared in accordance with UK adopted international accounting standards and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Oxford Metrics Plc (the 'Parent Company') and its subsidiaries (the 'Group') for the year ended 30 September 2022 which comprise the Consolidated Income Statement, Consolidated Statement of Comprehensive Income, Consolidated and Company Statement of Financial Position, Consolidated and Company Statement of Cashflows, Consolidated and Company Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and UK adopted international accounting standards and, as regards the Parent Company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence*

We remain independent of the Group and the Parent Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard as applied to listed entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Directors' assessment of the Group and the Parent Company's ability to continue to adopt the going concern basis of accounting included:

Obtaining an understanding of how the Directors' undertook their going concern assessment to determine if we considered it appropriate for the circumstances. In performing this assessment, we used our knowledge of the business model, objectives, strategies and related business risks. We also assessed the historical reliability of the budgeting and forecasting processes by comparing the actual outturn against previous forecasts. Other procedures included:

- considering the potential impact of global supply chain challenges on the Group's operations and results in the forecast period to inform stress testing and sensitivity analysis;
- testing the arithmetic accuracy of the Directors going concern assessment, including forecast liquidity under base and downside scenarios;
- assessing whether assumptions, including revenue growth rates, gross margins and operating costs made in the Directors forecasts were reasonable and in the case of the downside scenarios, appropriately incorporated the Group's principal risks and uncertainties by assessing these against the Group's order book and existing fixed costs;
- re-performing down-side stress testing and sensitivity analysis on the key assumptions to determine the effect that changes in assumptions could have on the liquidity headroom; and
- considering the adequacy and appropriateness of disclosures in the financial statements regarding the going concern assessment.



Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group and the Parent Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

## Overview

<b>Coverage<sup>1</sup></b>	95% (2021: 70%) of Group revenue		
<b>Key audit matters</b>		2022	2021
	Revenue recognition	✓	✓
	Development expenditure capitalisation and carrying value	✓	✓
	Carrying value of goodwill and other recognised intangibles	✓	✓
<b>Materiality</b>	<i>Group financial statements as a whole</i> £330,000 (2021: £330,000) based on 1.15% of revenue (2021: 0.9% of revenue including revenue from discontinued operations)		

<sup>1</sup> Areas subject to full scope audit

## An overview of the scope of our audit

Our audit was scoped by obtaining an understanding of the Group and its environment, including the Group's system of internal control, and assessing the risks of material misstatement in the financial statements. We also addressed the risk of management override of internal controls, including assessing whether there was evidence of bias by the Directors that may have represented a risk of material misstatement.

We considered the size and risk profile of each component and any changes in the Group when determining the level of work to be performed on the financial information of each component. In making this assessment we considered the impact of the disposal of Yotta which materially changed the composition of the Group.

Full scope audit procedures were performed on the following significant components of the Group: Oxford Metrics Plc (Parent Company), Vicon Motion Systems Limited and Vicon Motion Systems Inc.

The Group audit team performed full scope audits of the Parent company and Vicon Motion Systems Limited. The audit of Vicon Motion Systems Inc, based in Denver, USA, was performed by a US BDO member firm.

Specified audit procedures were performed on the financial information of the IMeasureU Limited (NZ). In addition, analytical procedures were performed at Group level on ImeasureU Inc, ImeasureU Limited (UK), Contemplas GmbH and the two non-trading subsidiaries all of which were determined to be non-significant components.

### *Our involvement with component auditors*

For the work performed by component auditors, we determined the level of involvement needed in order to be able to conclude whether sufficient appropriate audit evidence has been obtained as a basis for our opinion on the Group financial statements as a whole. Our involvement with component auditors included the following:

- Group audit instructions were provided to the component auditors detailing the materiality, scoping, procedures to be performed and reporting required;
- The Group audit team held meetings with the component auditors to confirm the scope of the work required and the basis of sampling to be used by the component auditor;
- Regular meetings were held to enable the Group audit team to provide direction and supervision throughout the audit process;
- A member of the Group audit team visited the component auditors in Denver to perform a review of component audit work and to attend the closing audit meeting with Vicon Motion Systems Inc component management;
- The component auditor's work and reporting were reviewed in detail by the Group audit team as their work progressed and at its conclusion.

*Key audit matters*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) that we identified, including those which had the greatest effect on: the overall audit strategy, the allocation of resources in the audit, and directing the efforts of the engagement team. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

<b>Key audit matter</b>	<b>How the scope of our audit addressed the key audit matter</b>
<p><b>Revenue Recognition</b></p> <p>The Group’s revenue recognition policy is included within the accounting policies in note 2 and the components of revenue are set out in note 4.</p> <p>The Group’s revenue and related profit recognition is a key performance indicator upon which results are assessed. We therefore identified improper revenue recognition as one of the most significant risks of material misstatement due to fraud and error and therefore a key audit matter.</p> <p>Vicon system sales are multi-element arrangements that include the sale of hardware, associated software and ongoing support. Revenue for the sale of hardware and perpetual licences is recognised at a point-in-time being when the hardware and licence keys are delivered to the customer. Revenue from support is recognised over-time. Where support is provided free of charge a proportion of the contractual consideration is allocated to this separate performance obligation by reference to the equivalent standalone selling price of the support.</p> <p>Vicon sell directly to customers and via distributors.</p> <p>There is a risk that hardware and perpetual software revenue may not be recognised in the correct period with inappropriate cut-off being applied around the year-end.</p> <p>For sales to distributors there is a risk that contractual terms do not appropriately transfer of control of the goods at the time revenue is recognised.</p> <p>For support and maintenance revenue the risk of inappropriate deferral arises from the potential that management either do not correctly identify or value (based on the appropriate allocation of the transaction price) the revenue related to future services and therefore do not accurately defer the related revenue.</p>	<p>In responding to the key audit matter, we performed the following audit procedures:</p> <ul style="list-style-type: none"> <li>• assessed whether the Group’s revenue recognition policy is consistent with IFRS 15.</li> <li>• tested a sample of system (hardware and associated software) revenue, both during the year and around the year end, to verify that revenue was recorded in the correct accounting period. The testing was performed through agreement to evidence of delivery to the customer. Where the sample related to distributors we inspected the distributor agreements for evidence of terms that do not appropriately transfer control of goods.</li> <li>• where system sales included free of charge support, we assessed managements allocation of revenue, recalculated revenue allocated to the support obligation and confirmed that an appropriate amount had been deferred based on over-time recognition.</li> <li>• reviewed management’s estimate of standalone selling prices and agreed a sample of inputs to supporting evidence such as contracts for standalone support agreements.</li> <li>• reviewed post year end credit notes for returns of goods or other evidence that revenue was inappropriately recorded in the year.</li> <li>• tested a sample of deferred income balances, recalculating revenue recognised and deferred and agreeing amounts to invoices and supporting contracts.</li> </ul> <p><b>Key observations:</b></p> <p>Based on the results of our work, we did not identify any instances where revenue was not recognised in accordance with the stated accounting policies. We did not identify any instances of material revenue recognised in the wrong period.</p>

## Key audit matter

### ***Development expenditure capitalisation and carrying value***

The Group's accounting policy for capitalisation of development expenditure is included within note 2 and the significant judgements are set out in note 3. Development costs are included in Intangible assets and are presented in note 12.

Development costs are a significant expense and asset of the Group. Inappropriate capitalisation of those costs could have a material impact on the performance and position of the Group in the current year and going forward.

Management exercises judgement in consideration of the carrying value of individual projects, including the expected future economic benefits, the allocation of resources and the period over which they anticipate return.

In view of the judgements involved we considered the capitalisation and carrying value of development expenditure to be a key audit matter.

### ***Carrying value of goodwill and other recognised intangibles***

The Group's accounting policy for intangible assets is included in note 2 and the significant judgements are set out in note 3. The components of intangible assets are set out in note 12.

IAS 36 *Impairment of Assets* requires annual impairment tests to be performed for goodwill and management must assess intellectual property for indicators of impairment and perform an impairment review if indicators exist.

Management did not identify any impairment indicators in relation to intellectual property during the current year. Management have performed impairment reviews on the recognised goodwill balances.

Significant judgement is exercised when determining the variables and assumptions used to calculate the values in use of cash generating units ("CGU's"), which were used to determine whether there is any impairment of goodwill and intangible assets. Judgement is also required when considering the existence of impairment indicators.

In view of the judgements involved, we considered this area to represent a key audit matter.

## How the scope of our audit addressed the key audit matter

We assessed the Group's policies and procedures relating to research and development expenditure, capitalisation of costs and considered their compliance with the requirements of the accounting standards.

For each significant development project, we:

- agreed a sample of expenditure to third party documentation and timecard records to check that they meet the criteria for capitalisation in accordance with the accounting standards;
- reviewed management's judgement that projects met the capitalisation criteria set out in IAS 38 and challenged their assumptions at the balance sheet date through discussion with management and comparison to other corroborating evidence; and,
- assessed management's estimate of useful economic life and impairment considerations, by reviewing actual sales achieved and agreeing sales forecasts to board approved budgets which have been reviewed in detail as part of the going concern assessment.

### ***Key Observations***

Based on the results of our work we consider the judgements made by management are reasonable and the accounting for development expenditure is in accordance with the accounting standards.

We reviewed the policies and procedures regarding the carrying value of goodwill and intangibles and considered their compliance with the requirements of the applicable accounting standards.

We assessed the appropriateness of management, impairment indicator assessment against the requirements of the applicable accounting standard.

We considered whether there were any changes in circumstance to affect determination of CGUs and the allocation of assets compared to the prior year.

For each significant CGU, we:

- assessed management's impairment reviews which included discounted cash flow forecasts. We reviewed the detailed forecasts and supporting evidence to substantiate the underlying assumptions including predicted revenue growth rates, gross margins and operating costs against the Group's order book and existing fixed costs;
- utilised our internal valuations experts to consider the appropriateness of discount rates used; and
- re-performed management's sensitivity analysis calculations to assess the impact of changes in assumptions on the forecasts.

### ***Key Observations***

Based on the results of our work we considered management's assessment of impairment to be appropriate.

### Our application of materiality

We apply the concept of materiality both in planning and performing our audit, and in evaluating the effect of misstatements. We consider materiality to be the magnitude by which misstatements, including omissions, could influence the economic decisions of reasonable users that are taken on the basis of the financial statements.

In order to reduce to an appropriately low level the probability that any misstatements exceed materiality, we use a lower materiality level, performance materiality, to determine the extent of testing needed. Importantly, misstatements below these levels will not necessarily be evaluated as immaterial as we also take account of the nature of identified misstatements, and the particular circumstances of their occurrence, when evaluating their effect on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole and performance materiality as follows:

Materiality	Group financial statements		Parent company financial statements	
	2022	2021	2022	2021
	<b>£330,000</b>	£330,000	<b>£118,000</b>	£100,000
Basis for determining materiality	<b>1.15% of revenue</b>	0.9% of revenue, including revenue from discontinued operations	<b>3% of profit before tax excluding profit on sale of Yotta</b>	2% of profit before tax
Rationale for the benchmark applied	Revenue was considered the most appropriate measure in assessing performance of the Group for the current year due to the year-on-year volatility in profit before tax compared to previous financial periods.		The Parent Company incurs and recharges Group costs to its subsidiaries and receives intergroup dividends. Profit before tax has been selected as the most appropriate benchmark as it reflects the excess of returns from subsidiaries over Group costs. The one-off profit from the sale of Yotta has been excluded from the calculation.	
Performance materiality	<b>£231,000</b>	£231,000	<b>£82,000</b>	£70,000
Basis for determining performance materiality	<b>70% of Group materiality</b>	70% of Group materiality	<b>70% of Parent Company materiality</b>	70% of Parent Company materiality
Rationale for the benchmark applied	In setting the level of performance materiality we have considered the level of specific risk associated with the audit, based on expected total value of known and likely misstatements based on historical findings and the aggregation risk from the planned nature of testing.			

### Component materiality

We set materiality for each significant component of the Group based on a percentage of between 36% and 85% of Group materiality dependent on the size and our assessment of the risk of material misstatement of that component. Component materiality ranged from £118,000 to £280,000. In the audit of each component, we further applied performance materiality levels of 70% of the component materiality to our testing to ensure that the risk of errors exceeding component materiality was appropriately mitigated.

### Reporting threshold

We agreed with the Audit Committee that we would report to them all individual audit differences in excess of £9,900 (2021: £9,900). We also agreed to report differences below this threshold that, in our view, warranted reporting on qualitative grounds.

### Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual report and Financial Statements other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Other Companies Act 2006 reporting

Based on the responsibilities described below and our work performed during the course of the audit, we are required by the Companies Act 2006 and ISAs (UK) to report on certain opinions and matters as described below.

<b>Strategic report and Directors' report</b>	<p>In our opinion, based on the work undertaken in the course of the audit:</p> <ul style="list-style-type: none"> <li>the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and</li> <li>the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.</li> </ul> <p>In the light of the knowledge and understanding of the Group and Parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the Directors' report.</p>
<b>Matters on which we are required to report by exception</b>	<p>We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:</p> <ul style="list-style-type: none"> <li>adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or</li> <li>the Parent Company financial statements are not in agreement with the accounting records and returns; or</li> <li>certain disclosures of Directors' remuneration specified by law are not made; or</li> <li>we have not received all the information and explanations we require for our audit.</li> </ul>

### Responsibilities of Directors

As explained more fully in the Statement of Directors Responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

#### *Extent to which the audit was capable of detecting irregularities, including fraud*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- obtaining an understanding of the legal and regulatory frameworks applicable to the Group, focusing on those laws and regulations that had a direct effect on the financial statements or that had a fundamental effect on the operations of the Group. Our understanding was informed by discussions with management, the Audit Committee and research by the audit team. The significant laws and regulations we considered in this context included the UK Companies Act, the accounting framework and relevant tax legislation.
- enquiring of management and the audit committee, including obtaining and reviewing supporting documentation, concerning the Group's policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;

- detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
- the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulation.
- assessment by the engagement partner of whether the engagement team collectively had the appropriate competence and capabilities to identify or recognize non-compliance with laws and regulations.
- discussing among the engagement team including the component audit team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud. As part of this discussion, we identified potential for fraud in revenue recognition, specifically in relation to revenue existence, as well as the potential for management override of controls specifically in relation to the posting of journal adjustments and the inappropriate use of estimates.

#### *Audit response to risks identified*

As a result of performing the above, we identified revenue recognition as a key audit matter. The Key audit matters section of our report explains the matter in more detail and also describes the specific procedures we performed in response to the key audit matter and the fraud risk.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with relevant laws and regulations;
- performing a detailed review of the Group's year-end adjusting entries and recurring entries including recalculation and agreement to supporting documentation;
- reading minutes from board meetings of those charged with governance to identify any instances of non-compliance with laws and regulations;
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries based on a bespoke risk criteria as identified during the planning stage, including irregular financial statement area combinations of journals by testing to supporting documentation; assessing whether the judgements made in making accounting estimates, including carrying value of goodwill and other intangibles and capitalisation of development costs which have been identified as Key Audit matters above, are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We communicated relevant identified laws and regulations and potential fraud risks to all engagement team members including the component audit team and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit. We reviewed the component audit team working papers relating to the matters set out above.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the Parent Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Company and the Parent Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Daniel Henwood** (*Senior Statutory Auditor*)

For and on behalf of BDO LLP, Statutory Auditor  
Reading,  
United Kingdom

5 December 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

## CONSOLIDATED INCOME STATEMENT FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Note	2022 £'000	2021 £'000
Revenue	4	28,816	27,571
Cost of sales		(9,352)	(8,589)
<b>Gross profit</b>		<b>19,464</b>	18,982
Sales, support and marketing costs		(6,608)	(5,336)
Research and development costs		(3,547)	(3,511)
Administrative expenses		(6,814)	(6,438)
<b>Operating profit</b>		<b>2,495</b>	3,697
Finance income		305	4
Finance expense		(67)	(67)
<b>Profit before taxation</b>		<b>2,733</b>	3,634
Taxation	9	665	(574)
Profit from continuing operations		<b>3,398</b>	3,060
Profit from discontinued operations net of tax	11	43,519	(125)
<b>Profit attributable to owners of the parent during the year</b>		<b>46,917</b>	2,935
<b>Earnings per share for profit on continuing operations attributable to owners of the parent during the year</b>			
Basic earnings per ordinary share (pence)	10	2.66p	2.42p
Diluted earnings per ordinary share (pence)	10	2.62p	2.40p
<b>Earnings per share for profit on total operations attributable to owners of the parent during the year</b>			
Basic earnings per ordinary share (pence)	10	36.70p	2.32p
Diluted earnings per ordinary share (pence)	10	36.11p	2.30p

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Group 2022 £'000	Group 2021 £'000
<b>Net profit for the year</b>	<b>46,917</b>	2,935
<b>Other comprehensive expense</b>		
<i>Items that will or may be reclassified to profit or loss</i>		
Exchange differences on retranslation of overseas subsidiaries	953	(129)
<b>Total other comprehensive expense</b>	<b>953</b>	(129)
<b>Total comprehensive income for the year attributable to owners of the parent</b>	<b>47,870</b>	2,806

The notes on pages 35 to 70 are an integral part of these financial statements.

## CONSOLIDATED AND COMPANY STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2022

	Note	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
<b>COMPANY NUMBER: 03998880</b>					
<b>Non-current assets</b>					
Goodwill and intangible assets	12	10,081	13,543	-	-
Property, plant and equipment	14	1,638	1,756	35	86
Right of use assets	15	1,367	1,978	-	-
Financial asset - investments	16	236	236	7,538	14,894
Deferred tax asset	21	1,588	1,877	229	542
		<b>14,910</b>	<b>19,390</b>	<b>7,802</b>	<b>15,522</b>
<b>Current assets</b>					
Inventories	17	4,462	2,494	-	-
Trade and other receivables	18	7,397	6,099	2,670	1,381
Current tax receivable		254	118	-	-
Fixed term deposits		55,000	-	55,000	-
Cash and cash equivalents		12,679	22,957	7,309	12,831
		<b>79,792</b>	<b>31,668</b>	<b>64,979</b>	<b>14,212</b>
<b>Current liabilities</b>					
Trade and other payables	19	(11,287)	(12,504)	(1,627)	(2,852)
Lease liabilities	15	(440)	(582)	-	-
		<b>(11,727)</b>	<b>(13,086)</b>	<b>(1,627)</b>	<b>(2,852)</b>
<b>Net current assets</b>					
		<b>68,065</b>	<b>18,582</b>	<b>63,352</b>	<b>11,360</b>
<b>Total assets less current liabilities</b>					
		<b>82,975</b>	<b>37,972</b>	<b>71,154</b>	<b>26,882</b>
<b>Non-current liabilities</b>					
Other liabilities	22	(965)	(883)	-	-
Lease liabilities	15	(1,064)	(1,563)	-	-
Provisions	23	(40)	(32)	-	-
Deferred tax liability	21	(2,520)	(3,058)	-	(12)
		<b>(4,589)</b>	<b>(5,536)</b>	<b>-</b>	<b>(12)</b>
<b>Net assets</b>					
		<b>78,386</b>	<b>32,436</b>	<b>71,154</b>	<b>26,870</b>
<b>Capital and reserves attributable to owners of the parent</b>					
Share capital	24	324	317	324	317
Shares to be issued	26	65	65	65	65
Share premium account	26	19,094	18,483	19,094	18,483
Retained earnings	26	57,917	13,538	51,671	8,005
Foreign currency translation reserve	26	986	33	-	-
		<b>78,386</b>	<b>32,436</b>	<b>71,154</b>	<b>26,870</b>

The profit of the Company for the year ended 30 September 2022 was £46,159,000 (30 September 2021: profit of £4,810,000).

The financial statements on pages 30 to 70 were approved and authorised for issue by the Board of Directors on 5 December 2022 and signed on its behalf by

**Nick Bolton**  
Director

**David Deacon**  
Director

The notes on pages 35 to 70 are an integral part of these financial statements.



## CONSOLIDATED AND COMPANY STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Note	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
<b>Cash flows from operating activities</b>					
Profit for the year		46,917	2,935	46,159	4,810
Income tax (credit)/expense		(934)	286	247	31
Finance income		(305)	(4)	(305)	(1)
Finance expense		114	106	-	-
Dividends receivable		-	-	(3,731)	(5,000)
Depreciation and amortisation		2,555	3,339	59	38
Impairment of intangible assets		-	1,341	-	-
Increase in fair value of investment		-	(68)	-	(68)
Profit on disposal of discontinued operation		(43,578)	-	(41,397)	-
Share-based payments		139	98	139	98
Exchange adjustments		-	(69)	-	-
(Increase)/ decrease in inventories		(1,919)	1,144	-	-
(Increase)/decrease in receivables		(3,664)	3,126	1,590	4,769
Increase/(decrease) in payables		4,187	2,223	(114)	(225)
<b>Cash generated from operating activities</b>		<b>3,512</b>	<b>14,457</b>	<b>2,647</b>	<b>4,452</b>
Tax paid		(248)	(102)	-	-
<b>Net cash from operating activities</b>		<b>3,264</b>	<b>14,355</b>	<b>2,647</b>	<b>4,452</b>
<b>Cash flows from investing activities</b>					
Purchase of property, plant and equipment		(588)	(239)	(8)	(94)
Purchase of intangible assets		(3,464)	(2,778)	-	-
Disposal of discontinued operation, net of cash disposed of	11	47,141	-	48,770	-
Proceeds on disposal of property, plant and equipment		37	11	-	-
Cash placed on fixed term deposits		(65,000)	-	(65,000)	-
Fixed term deposits maturing		10,000	-	10,000	-
Interest received		28	4	28	1
Dividends received		-	-	-	5,000
Acquisition of subsidiary undertaking net of cash acquired		-	(1,149)	-	-
<b>Net cash used in investing activities</b>		<b>(11,846)</b>	<b>(4,151)</b>	<b>(6,210)</b>	<b>4,907</b>
<b>Cash flows from financing activities</b>					
Principal paid on lease liabilities	15	(460)	(504)	-	-
Interest paid		-	(1)	-	-
Interest paid on lease liabilities	15	(112)	(105)	-	-
Issue of ordinary shares		583	687	583	687
Equity dividends paid	29	(2,542)	(2,264)	(2,542)	(2,264)
<b>Net cash used in financing activities</b>		<b>(2,531)</b>	<b>(2,187)</b>	<b>(1,959)</b>	<b>(1,577)</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(11,113)</b>	<b>8,017</b>	<b>(5,522)</b>	<b>7,782</b>
<b>Cash and cash equivalents at beginning of the period</b>		<b>22,957</b>	<b>14,940</b>	<b>12,831</b>	<b>5,049</b>
<b>Exchange gain/(loss) on cash and cash equivalents</b>		<b>835</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash and cash equivalents at end of the period</b>		<b>12,679</b>	<b>22,957</b>	<b>7,309</b>	<b>12,831</b>

The notes on pages 35 to 70 are an integral part of these financial statements.

## CONSOLIDATED AND COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 SEPTEMBER 2022

Group	Share capital £'000	Shares to be issued £'000	Share premium account £'000	Retained earnings £'000	Foreign currency translation reserve £'000	Total £'000
<b>Balance as at 30 September 2020</b>	314	65	17,763	12,437	162	30,741
Net profit for the year	-	-	-	2,935	-	2,935
Exchange differences on retranslation of overseas subsidiaries	-	-	-	-	(129)	(129)
<b>Transactions with owners:</b>						
Tax recognised directly in equity in relation to employee share option schemes	-	-	-	368	-	368
Dividends	-	-	-	(2,264)	-	(2,264)
Issue of share capital	3	-	720	-	-	723
Share based payment charge	-	-	-	62	-	62
<b>Balance as at 30 September 2021</b>	<b>317</b>	<b>65</b>	<b>18,483</b>	<b>13,538</b>	<b>33</b>	<b>32,436</b>
Net profit for the year	-	-	-	46,917	-	46,917
Exchange differences on retranslation of overseas subsidiaries	-	-	-	-	953	953
<b>Transactions with owners:</b>						
Tax recognised directly in equity in relation to employee share option schemes	-	-	-	(99)	-	(99)
Dividends	-	-	-	(2,542)	-	(2,542)
Issue of share capital	7	-	611	-	-	618
Share based payment charge	-	-	-	103	-	103
<b>Balance as at 30 September 2022</b>	<b>324</b>	<b>65</b>	<b>19,094</b>	<b>57,917</b>	<b>986</b>	<b>78,386</b>

The notes on pages 35 to 70 are an integral part of these financial statements.

## CONSOLIDATED AND COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 SEPTEMBER 2022

Company	Share capital £'000	Shares to be issued £'000	Share premium account £'000	Retained earnings £'000	Total £'000
<b>Balance as at 30 September 2020</b>	314	65	17,763	5,132	23,274
Net profit for the year	-	-	-	4,810	4,810
<b>Transactions with owners:</b>					
Tax recognised directly in equity in relation to employee share options	-	-	-	265	265
Dividends	-	-	-	(2,264)	(2,264)
Issue of share capital	3	-	720	-	723
Share based payment charge	-	-	-	62	62
<b>Balance as at 30 September 2021</b>	<b>317</b>	<b>65</b>	<b>18,483</b>	<b>8,005</b>	<b>26,870</b>
Net profit for the year	-	-	-	46,159	46,159
<b>Transactions with owners:</b>					
Tax recognised directly in equity in relation to employee share options	-	-	-	(54)	(54)
Dividends	-	-	-	(2,542)	(2,542)
Issue of share capital	7	-	611	-	618
Share based payment charge	-	-	-	103	103
<b>Balance as at 30 September 2022</b>	<b>324</b>	<b>65</b>	<b>19,094</b>	<b>51,671</b>	<b>71,154</b>

The notes on pages 35 to 70 are an integral part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

## 1. Basis of preparation of the financial statements

The consolidated and parent Company financial statements of Oxford Metrics plc have been prepared in accordance with UK adopted International Accounting Standards, IFRIC interpretations and the Companies Act 2006 applicable to companies reporting under IFRS.

### Going concern

In determining the appropriate basis of preparation of the financial statements, the directors are required to consider whether the Group can continue in operational existence for the foreseeable future.

The going concern review considered the following key areas:

#### *Market considerations*

The Group's primary markets are life sciences, entertainment and engineering. The directors have assessed the prospects in these markets together with the residual impact of the Covid-19 pandemic.

The Life Sciences market segment historically accounts for around 50% of Vicon revenues. This segment serves customers including Hospitals, Medical Research Centres, Universities and Sport Research. For the most part, these customers are financed by Government Grants and to a lesser extent by Charitable Donations. There is currently no evidence that Governments are seeking to reduce expenditure in these areas.

The Entertainment segment serves customers in the Video Games Industry, Location Based Entertainment ('LBE') and TV/Film and historically accounts for around 25% of Vicon revenues. These customers are typically commercial organisations in nature. The sector demonstrated resilience during the pandemic and would appear to be less sensitive to the threat of recession. Those customers involved in Video Games are enjoying increased demand. Those involved with solutions provided to the general public (LBE) have resumed expansion plans and have ambitious rollout targets over the coming years. Those involved in TV/Film have been adopting Virtual Production as evidence by growth in FY22.

The Engineering market segment historically accounts for around 25% of Vicon revenues. This segment serves customers that use our technology in an engineering context to design and/or manufacture goods. These customers are typically commercial organisations in nature and address many sectors which maybe sensitive to macro-economic factors such as recession in certain markets.

#### *Operational readiness*

Oxford Metrics as a whole adapted to virtual working during the pandemic and demonstrated the business could operate effectively during this period. Post pandemic, all operations have returned to normal though this 'new normal' includes more remote working and will continue through FY23 and beyond. In the event of a 'pandemic' like event in FY23 the business would adapt as before. The Group recognizes that 'human capital' is essential for future success and has included measures in the Financial Forecasts to enhance compensation to maintain a high retention rate and has included proposed new recruitment at near market rates.

#### *Financial considerations*

The Company has no external financing and as at the balance sheet date had cash balances, including fixed term deposits, of £67.7 million. Future trading performance is likely to be more volatile following the disposal of Yotta, however, the financial strength of the Group is capable of trading through significant disruption arising from a further pandemic or significant macro-economic events.

#### *Stress testing*

Based on the above considerations, multiple combinations of a revenue shortfall, gross margin erosion and foreign exchange risk have been considered. Given a worst case, the impact on cash generation and cash reserves could be tolerated and would not impact the ability of the business to continue trading. The result of this analysis is that the directors are confident that the business has sufficient cash liquidity to sustain very significant and prolonged reductions in trading revenue.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The directors, having prepared cash flow forecasts and given due consideration to the residual impact of the pandemic and related supply chain challenges and general macro-economic uncertainty on the Group's markets, operations and financial risk, have assessed that there is no material uncertainty with the Group's ability to continue operating as a going concern for a period in excess of 12 months from the date of signing the financial statements. For this reason, the directors continue to adopt the going concern basis in preparing the financial statements.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise judgement in the process of applying the Group's accounting policies which affect the reported amount of assets and liabilities at the statement of financial position date and the reported amounts of revenues and expenses during the reported period. Although the estimates are based on management's best knowledge of the amount, event or actions, actual results may ultimately differ from those estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in note 3.

The Company is a public limited company and is incorporated in England. The address of its registered office can be found on page 71.

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own income statement in these financial statements.

### Changes in accounting standards

*UK adopted International Accounting Standards (IAS/IFRS)*

At the date of authorisation of these financial statements, the directors have considered the standards and interpretations which have not been applied in these financial statements that were in issue but not yet effective (and in some cases had not yet been adopted by the UK Endorsement Board (UKEB)). The adoption of these standards and interpretations not yet effective are not expected to have a material impact on the results of the Company.

### Audit Exemption

IMeasureU Limited and OMG Life Limited, both 100% owned subsidiary undertakings incorporated in England, have claimed the audit exemption under Companies Act 2006 Section 479A with respect to the year ended 30 September 2022. The parent company, Oxford Metrics plc, has given a statement of guarantee under Companies Act 2006 Section 479C, whereby Oxford Metrics plc will guarantee outstanding liabilities to which IMeasureU Limited and OMG Life Limited are subject as at 30 September 2022.

## 2. Accounting policies

The principal accounting policies applied in the preparation of these consolidated and parent Company financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### Basis of consolidation

The consolidated financial statements consolidate those of the Company and all of its subsidiary undertakings drawn up to 30 September 2022.

Where the Company has control over an investee, it is classified as a subsidiary. The company controls an investee if all three of the following elements are present: power over the investee, exposure to variable returns from the investee, and the ability of the investor to use its power to affect those variable returns. Control is reassessed whenever facts and circumstances indicate that there may be a change in any elements of control.

Subsidiary undertakings are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date on which control ceases. Acquisitions of subsidiaries are dealt with by the acquisition method of accounting from the date of acquisition. Inter-company balances and transactions are eliminated on consolidation.

### Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker. The Chief Operating Decision Maker has been identified as the Board of Directors of Oxford Metrics plc.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### Revenue

Revenue represents the fair value of consideration received or receivable arising from the provision of goods and services to third party customers, net of VAT, and trade discounts. Revenue has been recognised in the year ended 30 September 2022 by applying IFRS 15, the policies adopted are set out below:

#### *Performance obligations and timing of revenue recognition*

The majority of the Group's revenue is derived from selling goods with revenue recognised at a point in time when control of the goods has transferred to the customer. This is generally when the goods are delivered to the customer.

Some of the Group's service revenue streams are typically recognised on an over time basis, with the revenue earned recognised on a straight-line basis over the term of the contract. A deferral is made for the proportion of revenue allocated to the undelivered element of the performance obligation based upon the standalone selling price of the individual performance obligation under the terms of the sale.

Within Vicon a number of sales are made through independent third party distributors. In this instance revenue is recognised on delivery of the product to the distributor. No sales to third party distributors are made on a sale or return basis.

#### *Determining the transaction price and allocating amounts to performance obligations*

The Group's revenue is derived from fixed price contracts and therefore the amount of revenue attributable to each contract is determined by reference to those fixed prices.

Within Vicon, system sales are multi element arrangements and include the sale of software, hardware and ongoing support. Under IFRS 15 the support element of the system sale has been identified as a separate performance obligation because support services are sold on a standalone basis and the system can operate without them. Revenue is recognised over time as this obligation is fulfilled. Where discounts are given these are allocated on a proportionate basis to the hardware and software elements of the system sale. The revenue attributable to the support element of the system sale is calculated by reference to the equivalent standalone selling price of the support had it not been included within a system sale, less any attributable discount.

Where revenue is recognised over time, payments received before the related performance obligation is settled are recognised as contract liabilities and included in trade and other payables in the statement of financial position. A contract asset is recognised in trade and other receivables when a performance obligation is satisfied (and revenue recognised) but the payment is conditional on not only the passage of time. Revenue from the sale of goods relates to the sale of items held within inventory. For service and support contracts revenue is recognised over time by reference to the term of the contract until all performance obligations are fulfilled and consequently no asset for work in progress is recognised.

### Business combinations

Acquisitions of subsidiaries are accounted for using the acquisition method in accordance with IFRS 3. The consideration for each acquisition is measured at fair value at the date of exchange. Acquisition related costs are recognised in the consolidated income statement as incurred.

Contingent amounts payable to selling shareholders who continue to be employed by the Group, but which is automatically forfeited upon termination of employment, is classified as remuneration for post combination services and is recorded in the consolidated income statement in the period in which it becomes payable. Such cash settled contingent amounts are recognised in accordance with IAS 19 Employee Benefits.

The acquiree's identifiable assets and liabilities that meet the conditions for recognition under IFRS 3 are recognised at their fair value at the acquisition date with the exception of deferred tax assets and liabilities which are recognised and measured in accordance with IAS 12 Income taxes.

### Goodwill and intangible assets

Goodwill is carried at cost less any provision for impairment. Intangible assets are valued at cost less amortisation and any provisions for impairment.

Goodwill arising on business combinations (representing the excess of fair value of the consideration given over the fair value of the separable net assets acquired) is capitalised and its subsequent measurement is based on annual impairment reviews, with any impairment losses recognised immediately in the income statement. For business combinations completed after 1 January 2010, direct costs of acquisition are recognised immediately in the income statement as an expense.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The Group has elected to apply IFRS 3, 'Business combinations' prospectively from the date of transition to IFRS and therefore goodwill written off to reserves prior to 1 October 2006 has not been reinstated on transition to IFRS.

### *Externally acquired intangible assets*

Intangible assets are capitalised at cost and amortised to nil by equal annual instalments over their estimated useful economic life.

Intangible assets are recognised on business combinations if they are separable from the acquired entity. The amounts ascribed to such intangibles are arrived at by using appropriate valuation techniques (see note 3). The significant intangibles recognised by the Group and their useful economic lives are as follows:

- Customer relationships over 8 years
- Intellectual property over 2-10 years

### *Internally generated intangible assets (research and development costs)*

Expenditure on internally developed products is capitalised if it can be demonstrated that:

- It is technically feasible to develop the product for it to be sold;
- Adequate resources are available to complete the development;
- There is an intention to complete and sell the product;
- The Group is able to sell the product;
- Sale of the product will generate future economic benefits; and
- Expenditure on the project can be measured reliably.

Capitalised development costs are amortised over the periods the Group expects to benefit from selling the products developed, which is estimated to be 3 – 7 years. The amortisation expense is included within research and development expenses in the consolidated income statement.

Development expenditure not satisfying the above criteria and expenditure on the research phase of internal projects are recognised in the consolidated income statement as incurred.

### **Impairment of non-financial assets (excluding inventories and deferred tax assets)**

Impairment tests on goodwill are undertaken annually at the financial year end. Other non-financial assets are subject to impairment tests whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. Where the carrying value of an asset exceeds its recoverable amount (i.e. the higher of value in use and fair value less costs to sell), the asset is written down accordingly.

Where it is not possible to estimate the recoverable amount of an individual asset, the impairment test is carried out on the smallest group of assets to which it belongs for which there are separately identifiable cash flows; (its cash generating unit). Goodwill is allocated on initial recognition to each of the Group's CGU's that are expected to benefit from the synergies of the combination giving rise to the goodwill.

Impairment charges are included in profit or loss, except to the extent they reverse gains previously recognised in other comprehensive income. An impairment loss recognised for goodwill is not reversed.

### **Discontinued operations**

A discontinued operation is a component of the Group's business that represents a separate major line of business or geographical area of operations or is a subsidiary acquired exclusively with a view to resale, that has been disposed of, has been abandoned or that meets the criteria to be classified as held for sale.

Following the sale of Yotta this business has been presented as a discontinued operation.

Discontinued operations are presented in the consolidated statement of comprehensive income as a single line which comprises the post-tax profit or loss of the discontinued operation along with the post-tax gain or loss recognised on the re-measurement to fair value less costs to sell or on the disposal of the assets or disposal groups constituting discontinued operations.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### Property, plant and equipment

Property, plant and equipment is stated at cost less accumulated depreciation. Depreciation is calculated to write down the cost less estimated residual value of all tangible fixed assets by equal annual instalments over their expected useful lives. The rates applicable are:

- Computers and equipment 25% - 50%
- Furniture and fixtures 20% or 50%
- Demonstration equipment 25% or 50%. Some demonstration equipment held within the Vicon Group is not depreciated as its residual value exceeds its cost.
- Leasehold improvements Over the lower of the life of the asset and the remaining period of the lease.

The assets' residual values and useful lives are reviewed and adjusted if appropriate at each statement of financial position date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are recognised in the income statement.

### Investments in subsidiaries

Investments are included at cost less provision for impairment.

### Inventories

Inventories are stated at the lower of historical cost and net realisable value, on a first in first out basis, after making allowance for obsolete and slow moving items. Net realisable value is the estimated selling price in the ordinary course of business less applicable variable selling expenses.

### Associates

Where the Group has the power to participate in (but not control) the financial and operating policy decisions of another entity, it is classified as an associate. Associates are initially recognised in the consolidated statement of financial position at cost. Subsequently associates are accounted for using the equity method, where the Group's share of post-acquisition profits and losses and other comprehensive income is recognised in the consolidated income statement and consolidated statement of comprehensive income (except for losses in excess of the Group's investment in the associate unless there is an obligation to make good those losses).

Profits and losses arising on transactions between the Group and its associates are recognised only to the extent of unrelated investors' interests in the associate. The investor's share in the associate's profits and losses resulting from these transactions is eliminated against the carrying value of the associate.

Any premium paid for an associate above the fair value of the Group's share of the identifiable assets, liabilities and contingent liabilities acquired is capitalised and included in the carrying amount of the associate. Where there is objective evidence that the investment in an associate has been impaired the carrying amount of the investment is tested for impairment in the same way as other non-financial assets.

### Leases

The Group accounts for a contract, or portion of a contract, as a lease when it conveys the right to use an asset for a period of time in exchange for consideration. Leases are those contracts that satisfy the following criteria:

- a) There is an identified asset;
- b) The Group obtains substantially all the economic benefits from use of the asset; and
- c) The Group has the right to direct use of the asset.

The Group considers whether the supplier has all the economic benefits from use of the asset, the Group considers only the economic benefits that arise from the asset, not those incidental to legal ownership or other potential benefits.

In determining whether the Group has the right to direct use of the asset, the Group considers whether it directs how and for what purpose the asset is used throughout the period of use. If there are no significant decisions to be made because they are pre-determined due to the nature of the asset, the Group considers whether it was involved in the design of the asset in a way that pre-determines how and for what purpose the asset will be used throughout the period of use. If the contract or portion of a contract does not satisfy these criteria, the Group applies other applicable IFRSs rather than FRS16.



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

All leases are accounted for by recognising a right of use asset and a lease liability except for:

- Leases of low value assets; and
- Leases with a duration of 12 months or less.

IFRS 16 was adopted on 1 October 2019 without restatement of comparative figures. The following policies apply subsequent to the date of initial application.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable. In this case the Group's incremental borrowing rate on commencement of the lease is used.

On initial recognition the carrying value of the lease liability also includes:

- Amounts expected to be payable under any residual value guarantee;
- The exercise price of any purchase option granted in favour of the Group if it is reasonably certain to assess that option; and
- Any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of the termination option being exercised.

Right of use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- Lease payments made at or before commencement of the lease;
- Initial direct costs incurred; and
- The amount of any provision recognised where the Group is contractually required to dismantle, remove or restore the leased asset.

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right of use assets are amortised on a straight line basis over the remaining term of the lease or over the remaining useful economic life of the asset if, rarely, this is judged to be shorter than the lease term.

When the Group revises its estimate of the term of any lease, it adjusts the carrying amount of the lease liability to reflect the payments to make over the revised term, which are discounted using a revised discount rate. The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases an equivalent adjustment is made to the carrying value of the right of use asset, with the revised carrying amount being amortised over the remaining revised lease term.

When the Group renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- If the renegotiation results in one or more additional assets being leased for an amount commensurate with the standalone price for the additional rights of use obtained, the modification is accounted for as a separate lease in accordance with the above policy.
- In all other cases where the renegotiation increases the scope of the lease, the lease liability is remeasured using the discount rate applicable on the modification date, with the right of use asset being adjusted by the same amount.
- If the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right of use asset are reduced by the same proportion to reflect the partial or full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right of use asset is adjusted by the same amount.

### Financial assets

The Group and Company classifies its financial assets into the categories below.

*Amortised cost:* These assets arise principally from the provision of goods and services to customers (e.g. trade receivables and accrued income). They are initially recognised at fair value plus transaction costs that are directly attributable to their acquisition or issue and are subsequently carried at amortised cost using the effective interest rate method, less provision for impairment.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Impairment provisions for current and non-current trade receivables are recognised based on the simplified approach within IFRS 9 using a provision matrix in the determination of the lifetime expected credit losses. During this process the probability of the non-payment of the trade receivables is assessed. This probability is then multiplied by the amount of the expected credit loss arising from default to determine the lifetime expected credit loss for the trade receivables. For trade receivables, which are reported net, such provisions are recorded in a separate provision account with the loss being recognised within administrative expenses in the consolidated income statement. On confirmation that the trade receivable will not be collectable, the gross carrying value of the asset is written off against the associated provision.

Impairment provisions for receivables from related parties and loans to related parties are recognised based on a forward looking expected credit loss model. The methodology used to determine the amount of the provision is based on whether there has been a significant increase in credit risk since the initial recognition of the financial asset. For those where the credit risk has not increased significantly since initial recognition of the financial asset, twelve month expected credit losses along with gross interest income are recognised. For those for which credit risk has significantly increased, lifetime expected credit losses along with the gross interest income are recognised. For those that are determined to be credit impaired, lifetime expected credit losses are recognised along with interest income on a net basis.

The Group's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

*Fair value through profit or loss:* This category includes equity investments which are held in the consolidated statement of financial position at fair value with changes in the fair value being recognised in the consolidated income statement.

### **Financial liabilities**

The Group and Company classifies its financial liabilities into the categories below.

*Amortised cost:* Financial liabilities include trade payables and other short-term monetary liabilities. Trade payables and other short-term monetary liabilities are recognised at fair value and subsequently held at amortised cost.

*Fair value through profit or loss:* This category includes contingent consideration payable which is held in the Consolidated Statement of Financial Position at fair value with changes in the fair value being recognised in the Consolidated Income Statement.

### **Cash and cash equivalents**

Cash and cash equivalents include cash in hand, net deposits held at call with banks and other short term highly liquid investments with original maturities of less than three months.

### **Fixed term deposits**

Fixed term deposits include cash balances held on medium to long term fixed term contracts of more than 3 months for investment purposes.

### **Trade and other payables**

Trade payables and other short term monetary liabilities are recognised at fair value and subsequently held at amortised cost.

### **Current and deferred taxation**

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability in the statement of financial position differs from its tax base, except for differences arising on:

- The initial recognition of goodwill;
- The initial recognition of an asset or liability in a transaction which is not a business combination and at the time of the transaction affects neither accounting nor taxable profit; and
- Investments in subsidiaries and jointly controlled entities where the Group is able to control the timing of the reversal of the difference and it is probable that the difference will not reverse in the foreseeable future.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Recognition of deferred tax assets is restricted to those instances where it is probable that taxable profit will be available against which the difference can be utilised.

The amount of the asset or liability is determined using tax rates that have been enacted or substantively enacted by the statement of financial position date and are expected to apply when the deferred tax liabilities/(assets) are settled/(recovered).

Deferred tax assets and liabilities are offset when the Group has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority on either:

- The same taxable Group company; or
- Different Group entities which intend either to settle current tax assets and liabilities on a net basis, or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax assets or liabilities are expected to be settled or recovered.

Taxation recognised directly in equity is in relation to tax on the employee share option charge for the year recognised in the income statement.

### Foreign currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). The financial statements are presented in Sterling (£) which is also the Company's functional currency.

Transactions in foreign currencies are recorded at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. Any gain or loss arising from a change in exchange rates subsequent to the date of the transaction is included as an exchange gain or loss in the income statement.

For consolidation purposes assets and liabilities of foreign subsidiaries that have a functional currency different from the presentation currency are translated at the rates of exchange ruling at the balance sheet date. Income statements of such undertakings are translated on a monthly basis at the month end exchange rate. Exchange differences arising on these translations are taken to the foreign currency translation reserve through the statement of comprehensive income.

### Employee benefits

#### *Contributions to pension schemes*

The Group accounts for pensions and similar employee benefits under IAS 19 'Employee benefits'. The Group operates defined contribution pension schemes for both its UK and US employees. The pension costs charged against profits represent the amount of the contributions payable to the scheme in respect of the accounting period.

#### *Employee share option schemes*

The Group operates an equity settled share based compensation plan. The fair value of the employee services received in exchange for the grant of the options is recognised as an expense in the income statement over the vesting period of the grant with a corresponding adjustment to equity. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options granted, excluding the impact of any non market vesting conditions (for example, profitability and sales growth targets). Non market vesting conditions are included in assumptions about the number of options that are expected to vest. At each statement of financial position date the entity revises its estimates of the number of options that are expected to vest. It recognises the impact of the revision to original estimates, if any, in the income statement, with a corresponding adjustment to equity.

### Operating leases

Where properties are sublet and designated as operating leases, the rental income received is recognised as other income in the income statement on a straight line basis over the lease term.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### Dividend distribution

Dividends are recognised when they become legally payable. In the case of interim dividends, this is when they are paid. In the case of final dividends, this is when approved by the shareholders at the annual general meeting.

### Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount can be reliably estimated. Provisions are not recognised for future operating losses. Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

### 3. Critical accounting estimates and judgements

The Group makes certain estimates and assumptions regarding the future. Estimates are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

#### Estimates, judgements and assumptions

(a) *Estimate of useful lives of intangible assets*

Intangible assets are amortised over their estimated useful lives. Useful lives are based on management's estimates of the period that the assets will generate revenue, which are periodically reviewed for continued appropriateness. Changes to estimates can result in significant variations in the carrying value and amounts charged to the consolidated income statement in specific periods. Within development costs there are a significant number of different projects across the Group. The useful life of each project is assessed on an individual basis. If the remaining useful economic life of each project decreased by 50% on 1 October 2021 the amortisation charge for the year would have increased by £923,000. More detail including carrying values is included in note 12.

(b) *Estimation of future cashflows and determination of the discount rate in goodwill impairment reviews*

The recoverable amounts of the cash generating units are determined from value in use calculations based on cash flow projections. Changes in the cash flow projections and the discount rates used in these calculations can result in significant variations in the recoverable amounts of the cash generating units. More detail can be found in note 13.

(c) *Estimation of the stand-alone selling price of support contracts in accordance with IFRS 15*

System sales within Vicon are multi element arrangements which include ongoing support. This support has been identified as a separate performance obligation and the revenue attributable to this element is calculated by reference to the equivalent standalone selling price of the support had it not been included within the system sale. During the year a review was undertaken of these standalone selling prices to ensure they remain appropriate.

(d) *Judgements concerning the capitalisation of development costs*

Development costs are capitalised according to the criteria set out in IAS 38. Management make assumptions as to when these criteria have been met and consequently the date from which the costs for a project are capitalised. Management review the carrying value of capitalised development costs on an annual basis and consider indicators of impairment.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 4. Revenue from contracts with customers

Revenue	2022 £'000	2021 £'000	
<b>Continuing operations</b>			
Vicon UK	17,338	17,260	
Vicon USA	11,478	10,311	
	<b>28,816</b>	<b>27,571</b>	
	<b>Vicon UK £'000</b>	<b>2022 Vicon USA £'000</b>	<b>Total £'000</b>
<b>Timing of the transfer of goods and services</b>			
Point in time	15,494	9,175	24,669
Over time	1,844	2,303	4,147
Total	17,338	11,478	28,816
<b>Contract Counterparties</b>			
Direct to consumers	4,256	10,529	14,785
Third party distributor	13,082	949	14,031
Total	17,338	11,478	28,816
<b>By destination</b>			
UK	2,396	-	2,396
Germany	2,156	-	2,156
Italy	304	-	304
Netherlands	441	-	441
France	473	-	473
Poland	332	-	332
Spain	260	-	260
Rest of Europe	1,022	-	1,022
Total Europe	4,988	-	4,988
Canada	39	1,008	1,047
USA	24	10,197	10,221
Rest of North America	-	177	177
Total North America	63	11,382	11,445
Australia	797	-	797
Hong Kong	2,539	-	2,539
Japan	2,334	-	2,334
South Korea	1,314	-	1,314
China	2,158	-	2,158
Rest of Asia Pacific	532	-	532
Total Asia Pacific	9,674	-	9,674
Other	217	96	313
Total	17,338	11,478	28,816

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Vicon UK £'000	2021 Vicon USA £'000	Total £'000
<b>Timing of the transfer of goods and services</b>			
Point in time	15,606	8,353	23,959
Over time	1,654	1,958	3,612
<b>Total</b>	<b>17,260</b>	<b>10,311</b>	<b>27,571</b>
<b>Contract Counterparties</b>			
Direct to consumers	4,750	9,265	14,015
Third party distributor	12,510	1,046	13,556
<b>Total</b>	<b>17,260</b>	<b>10,311</b>	<b>27,571</b>
<b>By destination</b>			
UK	3,519	-	3,519
Germany	1,591	-	1,591
Italy	484	-	484
Netherlands	435	-	435
France	220	-	220
Poland	355	-	355
Rest of Europe	1,601	-	1,601
<b>Total Europe</b>	<b>4,686</b>	<b>-</b>	<b>4,686</b>
Canada	-	1,221	1,221
USA	-	8,920	8,920
Rest of North America	2	104	106
<b>Total North America</b>	<b>2</b>	<b>10,245</b>	<b>10,247</b>
Australia	530	-	530
Hong Kong	1,277	-	1,277
Japan	3,290	-	3,290
South Korea	1,364	-	1,364
China	2,254	-	2,254
Rest of Asia Pacific	338	-	338
<b>Total Asia Pacific</b>	<b>9,053</b>	<b>-</b>	<b>9,053</b>
Other	-	66	66
<b>Total</b>	<b>17,260</b>	<b>10,311</b>	<b>27,571</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	2022 £'000	2021 £'000
<b>Vicon revenue by market – Continuing operations</b>		
Engineering	5,581	5,763
Entertainment	10,023	11,884
Life sciences	10,589	9,106
Location based entertainment	2,623	818
<b>Total</b>	<b>28,816</b>	<b>27,571</b>

<b>Group revenue by type Continuing operations</b>		
Sale of hardware	22,700	22,496
Sale of software	1,970	1,662
Rendering of services	3,009	2,485
SaaS	193	141
Support	944	787
<b>Total</b>	<b>28,816</b>	<b>27,571</b>

<b>Group revenue by origin Continuing operations</b>		
UK	16,010	17,000
Europe	1,312	238
North America	11,478	10,311
Asia Pacific	16	22
<b>Total</b>	<b>28,816</b>	<b>27,571</b>

### Contract balances

	2022	
	Contract assets £'000	Contract liabilities £'000
At 1 October 2021	261	7,474
Transfers from contract assets to trade receivables	(520)	-
Amounts included in contract liabilities recognised as revenue during the period	-	(23,176)
Excess of revenue recognised over cash during the period	770	-
Cash received in advance of performance and not recognised as revenue during the period	-	26,670
Disposal	(511)	(5,325)
Foreign exchange differences	-	400
<b>At 30 September 2022</b>	<b>-</b>	<b>6,043</b>

	2021	
	Contract assets £'000	Contract liabilities £'000
At 1 October 2020	411	5,850
Transfers from contract assets to trade receivables	(1,525)	-
On acquisition	-	227
Amounts included in contract liabilities recognised as revenue during the period	-	(13,459)
Excess of revenue recognised over cash during the period	1,375	-
Cash received in advance of performance and not recognised as revenue during the period	-	14,926
Foreign exchange differences	-	(70)
At 30 September 2021	261	7,474

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Contract assets and contract liabilities are included within trade and other assets and trade and other payables and other liabilities respectively on the face of the statement of financial position. They arise primarily from the Group's software and support contracts which are delivered over time and where the cumulative payments received from customers at each balance sheet date do not necessarily equal the amount of revenue recognised on the contract.

### Remaining performance obligations

The majority of the Group's contracts are for the delivery of goods and services within the next 12 months for which the practical expedient in paragraph 121(a) of IFRS 15 applies. However, some software and support contracts are for a period greater than 12 months and the amount of revenue that will be recognised in future periods on these contracts is as follows:

<b>At 30 September 2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028 and beyond</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Support contracts	3,143	595	239	75	44	11
At 30 September 2021	2022	2023	2024	2025	2026	2027
	£'000	£'000	£'000	£'000	£'000	£'000
Support contracts	2,550	428	263	83	22	11

The remaining performance obligations at 30 September 2021 in the table above exclude those relating to Yotta Group.

### 5. Segmental analysis

Segment information is presented in the financial statements in respect of the Group's business segments, which are reported to the Chief Operating Decision Maker (CODM). The Group has identified the Board of Directors of Oxford Metrics plc ("the Board") as the CODM. The business segment reporting reflects the Group's management and internal reporting structure.

During the year the Group comprised the following business segments:

- Vicon Group: This is the development, production and sale of computer software and equipment for the engineering, entertainment and life science markets; and
- Yotta Group: This is the provision of software and services for the management of infrastructure assets for Government Agencies, Local Government and major infrastructure contractors. Yotta Group was disposed of during the year.

Other unallocated costs represent head office expenses not recharged to subsidiary companies.

Inter segment transfers are priced along the same lines as sales to external customers, with an appropriate discount being applied to encourage use of Group resources. This policy was applied consistently throughout the current and prior year. There were no significant inter segment transfers during the current or prior year.

Intra segment sales between Vicon UK and Vicon USA are eliminated prior to management and internal reporting, and hence are not shown separately in the analysis below. The total intra segment sales between Vicon UK and Vicon USA in the year ended 30 September 2022 are £5,718,000 (2021: £4,439,000).

Segment assets consist primarily of property, plant and equipment, intangible assets, inventories and trade and other receivables. Unallocated assets comprise deferred taxation, investments and cash and cash equivalents.



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	2022				2021			
	Adjusted profit/(loss) before tax £'000	Adjusting items £'000	Group recharges £'000	Profit/(loss) before tax £'000	Adjusted profit/(loss) before tax £'000	Adjusting items £'000	Group recharges £'000	Profit/(loss) before tax £'000
<b>Continuing operations</b>								
Vicon UK	1,590	(434)	1,426	2,582	3,229	(1,344)	1,130	3,015
Vicon USA	3,848	-	(3,712)	136	3,562	-	(3,065)	497
Vicon Group	5,438	(434)	(2,286)	2,718	6,791	(1,344)	(1,935)	3,512
Unallocated	(2,840)	(86)	2,941	15	(2,763)	30	2,855	122
Total continuing operations	2,598	(520)	655	2,733	4,028	(1,314)	920	3,634

Adjusted profit before tax is detailed in note 7.

	Segment depreciation and amortisation	
	2022 £'000	2021 £'000
<b>Continuing operations</b>		
Vicon UK	1,810	3,436
Vicon USA	203	208
Vicon Group	2,013	3,644
Unallocated	59	38
Total continuing operations	2,072	3,682
<b>Discontinued operations</b>		
Yotta	483	998
Oxford Metrics Group	2,555	4,680

	Non-current assets		Additions to non-current assets		Carrying amount of segment assets		Carrying amount of segment liabilities	
	2022 £'000	2021 £'000	2022 £'000	2021 £'000	2022 £'000	2021 £'000	2022 £'000	2021 £'000
Vicon UK	12,825	10,324	3,304	2,137	30,757	22,962	(11,007)	(8,702)
Vicon USA	1,585	941	566	33	6,613	6,971	(4,644)	(2,989)
Vicon Group	14,410	11,265	3,870	2,170	37,370	29,933	(15,651)	(11,691)
Yotta Group	-	7,262	661	1,078	-	13,193	-	(5,952)
Unallocated	500	863	8	94	63,384	13,984	(665)	(979)
OMG Life Group*	-	-	-	-	(6,052)	(6,052)	-	-
Oxford Metrics Group	14,910	19,390	4,539	3,342	94,702	51,058	(16,316)	(18,622)

\* The negative balance within segment assets represents a cash overdraft which is part of the Group's cash offset facility.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 6. Profit for the year

The profit for the year is stated after charging / (crediting):

	2022 £'000	2021 £'000
Amortisation of right of use assets (note 15)	496	522
Depreciation of property, plant and equipment - owned (note 14)	424	495
Amortisation of customer relationships (note 12)	-	249
Amortisation of intellectual property (note 12)	272	261
Amortisation of development costs (note 12)	1,363	1,812
Impairment of development costs (note 12)	-	360
Impairment of intellectual property (note 12)	-	981
Share based payments – equity settled	36	36
Share option charges (note 25)	103	62
Operating lease charges – land and buildings	-	3
Foreign exchange loss	487	10

During the year the Group obtained the following services from the Group's auditors and its associates as detailed below:

	2022 £'000	2021 £'000
Fees payable to the Company's auditor and its associates for the audit of the parent Company and consolidated financial statements	85	87
Fees payable to the Company's auditor for other services:		
The audit of financial statements of subsidiaries pursuant to legislation	70	66
Tax services	78	53
	233	206

Audit services include £13,500 in respect of the Company (2021: £13,500).

### 7. Reconciliation of adjusted profit before tax

The adjusted profit before tax is considered by the Board to more accurately reflect the underlying operating performance of the business on a go-forward basis and complements the statutory measure as reported in the Consolidated Income Statement.

The reconciliation of profit before tax to adjusted profit provided below includes items that are:

- non-recurring in nature, such as redundancy costs incurred from time to time, acquisition costs and results of the Group's equity accounted associate, which are not core to operations or future operating performance.
- non-cash moving items which arise from the accounting treatment of share based payments and the amortisation of acquired intangibles which affect neither future operating performance nor cash generation.

The above definition has been consistently applied historically and is the measure by which the market generally judges PBT performance.

	2022 £'000	2021 £'000
Profit before tax – continuing operations	2,733	3,634
Share option charges	103	51
Amortisation of intangibles arising on acquisition	261	258
Impairment of intangible arising on acquisition	-	981
Reorganisation costs	-	6
Costs associated with the acquisition of Contemplas	156	86
Adjustment to fair value of investment	-	(68)
Reapportion Group overheads	(655)	(920)
Adjusted profit before tax – continuing operations	2,598	4,028

### Adjusted earnings per share for profit on continuing operations attributable to owners of the parent during the year

Basic earnings per share (pence)	2.55p	2.73p
Diluted earnings per share (pence)	2.51p	2.71p

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The adjusted profit before tax for the Vicon and Yotta business segments (note 5) is shown in detail below;

	<b>Vicon Group</b>	
	<b>2022</b>	<b>2021</b>
Continuing operations	<b>£'000</b>	<b>£'000</b>
Profit before tax	<b>2,718</b>	3,512
Share option charges	<b>17</b>	13
Amortisation of intangibles arising on acquisition	<b>261</b>	258
Impairment of intangible arising on acquisition	<b>-</b>	981
Reorganisation costs	<b>-</b>	6
Costs associated with the acquisition of Contemplas	<b>156</b>	86
Reapportion Group overheads	<b>2,286</b>	1,935
Adjusted profit before tax	<b>5,438</b>	6,791

	<b>Yotta Group</b>	
	<b>2022</b>	<b>2021</b>
Discontinued operations	<b>£'000</b>	<b>£'000</b>
Profit before tax	<b>43,250</b>	(413)
Profit on disposal of discontinued operation	<b>(43,578)</b>	-
Share option charges	<b>-</b>	11
Amortisation of intangibles arising on acquisition	<b>-</b>	249
Reorganisation costs	<b>93</b>	26
Reapportion Group overheads	<b>655</b>	920
Adjusted profit before tax	<b>420</b>	793

The Group overheads in the tables above include head office expenses recharged to subsidiaries.

### 8. Directors and employees

Staff costs during the year were as follows:

	<b>Group</b>	Group	<b>Company</b>	Company
	<b>2022</b>	2021	<b>2022</b>	2021
	<b>£'000</b>	£'000	<b>£'000</b>	£'000
Wages and salaries	<b>13,286</b>	14,560	<b>1,404</b>	1,666
Share-based payments	<b>139</b>	98	<b>237</b>	74
Social security costs	<b>1,748</b>	1,439	<b>288</b>	207
Other pension costs	<b>698</b>	675	<b>65</b>	60
	<b>15,871</b>	16,772	<b>1,994</b>	2,007

The average number of employees of the Group during the year was:

	<b>2022</b>	<b>2021</b>
	<b>Number</b>	<b>Number</b>
Development	<b>60</b>	66
Sales and customer support	<b>67</b>	72
Production and production services	<b>41</b>	49
Management and administration	<b>33</b>	27
	<b>201</b>	214

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The average number of employees of the Company during the year was 13 (2021:10) all of which are classified as management and administration.

Details of individual directors' remuneration, including details of the highest paid director, are included in the Report on Directors' Remuneration. For the purposes of IAS 24 'Related party disclosures' the directors are considered key management.

Directors (key management personnel) compensation:

	2022 £'000	2021 £'000
Wages and salaries	826	1,047
Share option charges	86	34
Share based remuneration	36	36
Social security costs	351	130
Other pension costs	79	77
Benefits in kind	39	34
	<b>1,417</b>	<b>1,358</b>
LTIP related payments	38	146
Gains on exercise of share options	2,004	-
	<b>3,459</b>	<b>1,504</b>

The number of directors accruing benefits under Group pension schemes was 1 (2021:1).

### Exercise of directors' share options

During the year 3 directors (2021: no directors) exercised share options. The aggregate of the gains made on these exercises in the table above is calculated on the difference between the option price and the mid-market price at the time of exercise.

Additional details can be obtained from the Report on Directors' Remunerations on page 19.

## 9. Taxation

The tax is based on the profit for the year and represents:

	2022 £'000	2021 £'000
United Kingdom corporation tax at 19.0% (2021: 19.0%)	462	60
Overseas taxation	69	228
Adjustments in respect of prior year	(79)	(3)
Current taxation	452	285
Deferred taxation (note 21)	(1,386)	1
Total taxation (credit)/expense	<b>(934)</b>	<b>286</b>

Continuing and discontinued operations:

	2022 £'000	2021 £'000
Income tax (credit)/expense from continuing operations	(665)	574
Income tax credit from discontinued operations excluding gain on sale (note 11)	(269)	(288)
Total tax (credit)/ expense	<b>(934)</b>	<b>286</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

At 30 September 2022, the Group had an undiscounted deferred tax asset of £1,588,000 (2021: £1,877,000). The asset comprises principally short term timing differences, future tax relief available on the exercise of outstanding employee share options in Oxford Metrics plc and unrelieved trading losses carried forward for which recoverability is reasonably certain.

Deferred tax assets and liabilities have been measured at an effective rate of 25% in both the UK and USA (2021: 25%) and are detailed in note 21.

The tax assessed for the year is lower than the standard rate of corporation tax in the UK of 19.0% (2021: lower than the standard rate of 19%).

The differences are explained as follows:

	2022 £'000	2021 £'000
Profit for the year	46,917	2,935
Income tax (credit)/expense including discontinued operations	(934)	286
Profit on ordinary activities before tax	45,983	3,221
Expected tax income based on the standard rate of corporation tax in the UK of 19.0% (2021: 19.0%)	8,737	612
Effect of:		
Expenses not deductible for tax purposes	68	255
Book gain on disposal in excess of tax gain	(8,280)	-
Unrelieved current year losses	(335)	(161)
Utilisation of losses brought forward	-	(32)
Adjustments to tax charge in respect of prior year current tax	(79)	(8)
Adjustments to tax charge in respect of prior year deferred tax	(383)	(62)
Higher rates on overseas taxation	29	42
Research and development tax credit	(467)	(310)
Effect of tax rate change	(224)	(50)
Total tax (credit)/expense	(934)	286

During the prior year the UK Government substantively enacted an increase in the corporation tax rate to 25.0% effective from 1 April 2023. The deferred tax asset and liability as at 30 September 2022 has been calculated based on the rate of 25.0% unless the asset/liability is expected to be realised or settled before the rate increase in which case the rate of 19.0% has been used.

### 10. Earnings/(loss) per share

	2022			2021		
	Earnings £'000	Weighted average number of shares '000	Per share amount (pence)	Earnings £'000	Weighted average number of shares '000	Per share amount (pence)
<b>Continuing operations</b>						
<b>Basic earnings per share</b>						
Earnings attributable to ordinary shareholders	3,398	127,840	2.66	3,060	126,437	2.42
Dilutive effect of employee share options	-	2,081	(0.04)	-	993	(0.02)
<b>Diluted earnings per share</b>	<b>3,398</b>	<b>129,921</b>	<b>2.62</b>	3,060	127,430	2.40
<b>Discontinued operations</b>						
<b>Basic earnings per share</b>						
Earnings attributable to ordinary shareholders	43,519	127,840	34.04	(125)	126,437	(0.10)
Dilutive effect of employee share options	-	2,081	(0.54)	-	993	-
<b>Diluted earnings per share</b>	<b>43,519</b>	<b>129,921</b>	<b>33.50</b>	(125)	127,430	(0.10)

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	2022			2021		
	Earnings £'000	Weighted average number of shares '000	Per share amount (pence)	Earnings £'000	Weighted average number of shares '000	Per share amount (pence)
<b>Total operations</b>						
<b>Basic earnings per share</b>						
Earnings attributable to ordinary shareholders	46,917	127,840	36.70	2,935	126,437	2.32
Dilutive effect of employee share options	-	2,081	(0.59)	-	993	(0.02)
<b>Diluted earnings per share</b>	<b>46,917</b>	<b>129,921</b>	<b>36.11</b>	<b>2,935</b>	<b>127,430</b>	<b>2.30</b>

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year.

Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to assume conversion of all dilutive potential ordinary shares (share options). For share options a calculation is done to determine the number of shares that could have been acquired at fair value (determined as the average annual market share price of the Company's shares) based on the monetary value of the subscriptions rights and outstanding share based payment charges attached to outstanding share options. The number of shares calculated as above is compared with the number of shares that would have been issued assuming the exercise price of the share options.

### 11. Discontinued operations

During the year the Group sold its 100% interest in Yotta Limited and Yotta Pty Limited (Yotta Group) for a total consideration of £49,105,000.

The transaction was based on an enterprise value of £52m and the final cash consideration was determined as follows;

	£'000
Enterprise value	52,000
Adjustments for debt-like items	(2,432)
Working capital adjustments	(463)
Cash consideration received	49,105

The post-tax gain on disposal of discontinued operations was determined as follows;

	£'000
Cash consideration received	49,105
Cash disposed of	(1,629)
Transaction costs	(335)
Net cash inflow on disposal of discontinued operation	47,141

Net assets disposed (other than cash)	
Property, plant, and equipment	281
Intangibles	5,400
Trade and other receivables	3,398
Other financial assets	2,085
Trade and other payables	(5,997)
Other financial liabilities	(1,604)
	3,563
Pre-tax gain on disposal of discontinued operation	
Related tax expense	-
Gain on disposal of discontinued operation	43,578

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### Result of Yotta Group

	2022 £'000	2021 £'000
Revenue	5,604	8,056
Expenses other than finance costs	(5,885)	(8,430)
Finance costs	(47)	(39)
Tax credit	269	288
Profit from selling discontinued operation after tax	43,578	-
Profit for the year	43,519	(125)

The statement of cash flows includes the following amounts relating to discontinued operations:

	2022 £'000	2021 £'000
Operating activities	(1,228)	(2,658)
Investing activities	44,851	(900)
Financing activities	(109)	(189)
Net cash flow from discontinued operations	43,514	(3,747)

### 12. Goodwill and intangible assets

Group	Customer relationships £'000	Intellectual property £'000	Development costs £'000	Goodwill £'000	Total £'000
<b>Cost</b>					
At 1 October 2021	2,453	5,136	24,105	3,608	35,302
Additions	-	29	3,435	-	3,464
Disposals	(2,457)	(633)	(9,077)	(2,014)	(14,181)
Translation difference	4	1	-	108	113
<b>At 30 September 2022</b>	<b>-</b>	<b>4,533</b>	<b>18,463</b>	<b>1,702</b>	<b>24,698</b>
<b>Amortisation</b>					
At 1 October 2021	2,453	2,828	16,478	-	21,759
Charge for the year	-	272	1,363	-	1,635
Disposals	(2,457)	(630)	(5,694)	-	(8,781)
Translation difference	4	-	-	-	4
<b>At 30 September 2022</b>	<b>-</b>	<b>2,470</b>	<b>12,147</b>	<b>-</b>	<b>14,617</b>
<b>Net book value at 30 September 2022</b>	<b>-</b>	<b>2,063</b>	<b>6,316</b>	<b>1,702</b>	<b>10,081</b>
Net book value at 30 September 2021	-	2,308	7,627	3,608	13,543

All development costs are internally generated.

The Valkyrie camera range is Vicon's latest camera hardware release. The carrying value of the asset is £3,274,000 at 30 September 2022. Its useful economic life is expected to be consistent with previous camera systems at 7 years and it will begin amortising in Autumn 2022.

Axiom is the core software used in Vicon's software products and its carrying value at 30 September 2022 is £1,727,000. Its useful economic life is 6 years and it is subject to a process of continuing ongoing development.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Group	Customer relationships £'000	Intellectual property £'000	Development costs £'000	Goodwill £'000	Total £'000
<b>Cost</b>					
At 1 October 2020	2,456	3,235	21,330	3,629	30,650
Additions	-	3	2,775	-	2,778
On acquisition (note 27)	-	1,898	-	-	1,898
Translation difference	(3)	-	-	(21)	(24)
<b>At 30 September 2021</b>	<b>2,453</b>	<b>5,136</b>	<b>24,105</b>	<b>3,608</b>	<b>35,302</b>
<b>Amortisation</b>					
At 1 October 2020	2,207	1,586	14,306	-	18,099
Charge for the year	249	261	1,812	-	2,322
Impairment	-	981	360	-	1,341
Translation difference	(3)	-	-	-	(3)
<b>At 30 September 2021</b>	<b>2,453</b>	<b>2,828</b>	<b>16,478</b>	<b>-</b>	<b>21,759</b>
<b>Net book value at 30 September 2021</b>	<b>-</b>	<b>2,308</b>	<b>7,627</b>	<b>3,608</b>	<b>13,543</b>
Net book value at 30 September 2020	249	1,649	7,024	3,629	12,551

The partial impairment of intellectual property during the prior year relates to intellectual property originally recognised on the acquisition of IMeasureU Limited (New Zealand). The impairment of development costs during the prior year relates to IMU Step.

None of the goodwill included in the tables above has been internally generated.

Current estimates of the remaining useful economic lives of the intangible assets are as follows:

Intellectual property	5-9 years
Development costs	1-7 years
Goodwill	Indefinite

### 13. Goodwill and impairment

Details of goodwill allocated to cash generating units for which the amount of goodwill so allocated is significant in comparison to total goodwill is as follows:

	Goodwill carrying value	
	2022 £'000	2021 £'000
<b>Vicon:</b>		
Vicon USA cash generating unit (Peak)	626	518
Vicon UK cash generating unit (IMeasureU)	1,076	1,076
<b>Yotta:</b>		
Yotta cash generating unit	-	2,014
	<b>1,702</b>	<b>3,608</b>

The recoverable amounts of all the CGU's have been determined from value in use calculations based on cash flow projections from formally approved budgets covering the financial years ending 30 September 2023 and 30 September 2024.

The recoverable amount for the CGUs that hold a significant proportion of the Group's overall goodwill balance are as follows:

- Vicon UK (IMeasureU) exceeds its carrying amount by £4.5m (2021: £2.8m).

Other major assumptions are as follows (the growth rate applies only to the period beyond the formal budgeted period with the value in use calculation based on the budgeted cash flows up to 30 September 2023 and assumes a perpetuity based terminal value).



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Peak 2022 %	IMU 2022 %	Yotta 2022 %
Pre tax discount rate	14.5	15.0	-
Average operating margin	43.9	68.0	-
Growth rate	3.0	3.0	-

	Peak 2021 %	IMU 2021 %	Yotta 2021 %
Pre tax discount rate	12.5	13.0	11.5
Average operating margin	39.9	35.0	11.0
Growth rate	3.0	3.0	3.0

Operating margins have been based on past experience and future expectations in the light of anticipated economic and market conditions. Discount rates are based on the Group's WACC adjusted to reflect management's assessment of specific risks related to the cash generating unit. Growth rates beyond the formally budgeted period are based on economic data pertaining to the region concerned.

A sensitivity analysis has been performed to establish how a change in the key assumptions would impact the value in use. All discount rates would have to move significantly in order for the carrying values to be impaired. A growth rate of 0% would not result in any of the carrying values being impaired. The operating margins would have to move significantly in order for goodwill carrying values to be impaired.

### 14. Property, plant and equipment

Group	Computers and equipment £'000	Furniture and fixtures £'000	Demonstration equipment £'000	Leasehold improvements £'000	Total £'000
<b>Cost</b>					
At 30 September 2021	1,616	454	676	1,405	4,151
Additions	377	71	16	124	588
Disposals	(619)	-	(20)	(487)	(1,126)
Translation differences	30	4	1	7	42
<b>At 30 September 2022</b>	<b>1,404</b>	<b>529</b>	<b>673</b>	<b>1,049</b>	<b>3,655</b>
<b>Depreciation</b>					
At 30 September 2021	1,335	341	44	675	2,395
Charge for the year	235	44	8	137	424
Disposals	(503)	-	-	(307)	(810)
Translation differences	20	3	(18)	3	8
<b>At 30 September 2022</b>	<b>1,087</b>	<b>388</b>	<b>34</b>	<b>508</b>	<b>2,017</b>
<b>Net book value at 30 September 2022</b>	<b>317</b>	<b>141</b>	<b>639</b>	<b>541</b>	<b>1,638</b>
Net book value at 30 September 2021	281	113	632	730	1,756

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Group	Computers and equipment £'000	Furniture and fixtures £'000	Demonstration equipment £'000	Leasehold improvements £'000	Total £'000
<b>Cost</b>					
At 30 September 2020	2,429	423	781	1,389	5,022
Additions	212	1	12	14	239
On acquisition	32	59	-	2	93
Disposals	(1,047)	(29)	(108)	-	(1,184)
Translation differences	(10)	-	(9)	-	(19)
<b>At 30 September 2021</b>	<b>1,616</b>	<b>454</b>	<b>676</b>	<b>1,405</b>	<b>4,151</b>
<b>Depreciation</b>					
At 30 September 2020	2,106	313	131	535	3,085
Charge for the year	281	57	17	140	495
Disposals	(1,043)	(29)	(101)	-	(1,173)
Translation differences	(9)	-	(3)	-	(12)
<b>At 30 September 2021</b>	<b>1,335</b>	<b>341</b>	<b>44</b>	<b>675</b>	<b>2,395</b>
<b>Net book value at 30 September 2021</b>	<b>281</b>	<b>113</b>	<b>632</b>	<b>730</b>	<b>1,756</b>
Net book value at 30 September 2020	323	110	650	854	1,937

Company	Computers and equipment £'000
<b>Cost</b>	
At 1 October 2021	246
Additions	8
Disposals	(9)
<b>At 30 September 2022</b>	<b>245</b>
<b>Depreciation</b>	
At 1 October 2021	160
Charge for the year	59
Disposals	(9)
<b>At 30 September 2022</b>	<b>210</b>
<b>Net book value at 30 September 2022</b>	<b>35</b>
Net book value at 30 September 2021	86

Company	Computers and equipment £'000
<b>Cost</b>	
At 1 October 2020	155
Additions	94
Disposals	(3)
<b>At 30 September 2021</b>	<b>246</b>
<b>Depreciation</b>	
At 1 October 2020	125
Charge for the year	38
Disposals	(3)
<b>At 30 September 2021</b>	<b>160</b>
<b>Net book value at 30 September 2021</b>	<b>86</b>
Net book value at 30 September 2020	30

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 15. Leases

The Group leases a number of properties in the geographical areas in which it operates. The Group also leases a small number of motor vehicles in the UK. All leases comprise only fixed payments over the lease term.

#### Right of use assets

Group	Land and buildings £'000	Motor Vehicles £'000	Total £'000
<b>At 30 September 2021</b>	1,964	14	1,978
Additions	487	3	490
Disposals	(677)	(10)	(687)
Amortisation	(489)	(7)	(496)
Translation differences	82	-	82
<b>At 30 September 2022</b>	<b>1,367</b>	<b>-</b>	<b>1,367</b>

Group	Land and buildings £'000	Motor Vehicles £'000	Total £'000
At 30 September 2020	2,158	24	2,182
Additions	326	-	326
Amortisation	(512)	(10)	(522)
Translation differences	(8)	-	(8)
<b>At 30 September 2021</b>	<b>1,964</b>	<b>14</b>	<b>1,978</b>

#### Lease liabilities

Group	Land and buildings £'000	Motor Vehicles £'000	Total £'000
<b>At 1 October 2021</b>	2,132	13	2,145
Additions	489	3	492
Disposals	(735)	(9)	(744)
Interest expense	112	-	112
Lease payments	(565)	(7)	(572)
Translation differences	71	-	71
<b>At 30 September 2022</b>	<b>1,504</b>	<b>-</b>	<b>1,504</b>

Group	Land and buildings £'000	Motor Vehicles £'000	Total £'000
<b>At 1 October 2020</b>	2,312	23	2,335
Additions	326	-	326
Interest expense	104	1	105
Lease payments	(598)	(11)	(609)
Translation differences	(12)	-	(12)
<b>At 30 September 2021</b>	<b>2,132</b>	<b>13</b>	<b>2,145</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The maturity analysis of lease liabilities at 30 September is as follows:

Group	2022 £'000	2021 £'000
Within 1 year	440	582
Between 1-2 years	371	510
Between 2-3 years	348	411
Between 3-4 years	352	411
Between 4-5 years	247	398
Over 5 years	-	147
Effect of discounting	(254)	(314)
Total greater than 1 year	1,064	1,563
Lease liability	1,504	2,145

At 30 September 2022 the total future minimum sublease payments expected to be received under non - cancellable subleases was £nil (2021: £52,000).

At 30 September 2022 the Group had entered into a contract for a new property lease which commences in February 2023 with an annual rent of \$229,000 and a term of 126 months. The first 6 months of the lease term will be rent free.

### 16. Investments

	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
<b>Shares in subsidiary undertakings – cost</b>				
At 1 October	-	-	14,521	14,497
Capital contribution	-	-	17	24
Disposal	-	-	(7,373)	-
<b>At 30 September</b>	-	-	7,165	14,521
<b>Other investments – cost and fair value</b>				
At 1 October	236	305	373	305
Increase in fair value of investment	-	68	-	68
Transfer to subsidiary undertakings	-	(137)	-	-
<b>At 30 September</b>	236	236	373	373
<b>Total financial assets - investments</b>	236	236	7,538	14,894

During the year 100% of the share capital of Yotta Limited and Yotta Pty Limited was disposed of (see note 11).

Details of the Company's undertakings, all of which are wholly owned and included within the consolidated financial statements, are as follows:

Name of entity	Principal activity	Country of incorporation	Registered office
Vicon Motion Systems Limited	Development, production and sale of computer software and equipment	England	6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU
OMG Life Limited	Non trading company	England	6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU
Vicon Motion Systems, Inc.*	Sales, marketing and customer support	USA	7388 South Revere Parkway, Suite 901, Centennial, Colorado

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Name of entity	Principal activity	Country of incorporation	Registered office
IMeasureU Limited*	Development and sale of computer software and equipment	New Zealand	5 Water Street, Grafton, Auckland, 1023, New Zealand
OMG, Inc.	Non trading company	USA	7388 South Revere Parkway, Suite 901, Centennial, Colorado
IMeasureU, Inc.*	Development and sale of computer software and equipment	USA	7388 South Revere Parkway, Suite 901, Centennial, Colorado
IMeasureU Limited*	Sale of computer software and equipment	England	6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU
Contemplas GmbH*	Development and sale of computer software and equipment	Germany	Albert-Einstein-Straße 6 D-87437 Kempten Germany

Oxford Metrics Limited, a non trading company incorporated in Ireland, was dissolved during the year.

\*Investment held indirectly.

IMeasureU Limited and OMG Life Limited, subsidiaries incorporated in England, are exempt from the requirements of the Companies Act relating to the audit of individual accounts by virtue of Section 479A.

### Investment in associate

During the year ended 30 September 2017 the Company acquired a 25% shareholding in Pimloc Limited, an equity accounted associate. This investment is fully impaired.

### Equity investments

During the year ended 30 September 2005 the Company acquired 12% of the equity in Contemplas GmbH, a business start-up incorporated in Germany, in return for a capital injection of €100,000 (£69,000). This investment was previously stated at fair value through profit or loss and an increase in its fair value of £68,000 was recognised during the prior year. On 31 August 2021 the Group acquired the remaining 88% of the equity, see note 27.

During the year ended 30 September 2020 the Company acquired 3% of the equity in a business start-up incorporated in the US in return for a total consideration of \$300,000 (£236,000). This investment is stated at fair value through profit or loss, which is not materially different to cost.

There were no movements in the fair value of this investment during the year ended 30 September 2022 or 2021.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 17. Inventories

	<b>Group</b> <b>2022</b> <b>£'000</b>	Group 2021 £'000	<b>Company</b> <b>2022</b> <b>£'000</b>	Company 2021 £'000
Finished goods	986	1,330	-	-
Component parts	3,476	1,164	-	-
	<b>4,462</b>	2,494	-	-

The cost of inventories recognised as an expense and included in cost of sales is £8,202,000 (2021: £7,482,000).

During the year £220,000 of inventories were impaired (2021: £325,000). Inventories written off and included within cost of sales were £21,000 (2021: £39,000).

### 18. Trade and other receivables

	<b>Group</b> <b>2022</b> <b>£'000</b>	Group 2021 £'000	<b>Company</b> <b>2022</b> <b>£'000</b>	Company 2021 £'000
Trade receivables	5,316	4,621	-	-
Provision for impairment of trade receivables	-	(10)	-	-
Net trade receivables	5,316	4,611	-	-
Amounts owed by other Group undertakings	-	-	2,085	1,145
Other debtors	1,023	146	95	18
Prepayments	780	1,081	212	218
Accrued interest	278	-	278	-
Contract assets	-	261	-	-
	<b>7,397</b>	6,099	<b>2,670</b>	1,381

Amounts owed by other Group undertakings are repayable on demand and do not carry interest (see note 30).

The Group applies the IFRS 9 simplified approach to measuring expected credit losses using a lifetime expected credit loss provision for trade receivables and contract assets. To measure expected credit losses on a collective basis, trade receivables and contract assets are grouped based on similar credit risk and ageing. The contract assets have similar risk characteristics to the trade receivables for similar types of contracts.

The expected loss rates are based on the Group's historical credit losses experienced over the three year period prior to 30 September 2022. The ageing categories used for the provision matrix are: current, up to 30 days past due, 31 to 60 days past due, 61 to 90 days past due, and more than 90 days past due. The historical loss rates are then adjusted for current and forward looking information on macroeconomic factors affecting the Group's customers. At 30 September 2022 the lifetime expected credit loss for trade receivables and contract assets was immaterial to the Group.

The carrying amounts of the Group and Company's trade and other receivables are denominated in the following currencies:

	<b>Group</b> <b>2022</b> <b>£'000</b>	Group 2021 £'000	<b>Company</b> <b>2022</b> <b>£'000</b>	Company 2021 £'000
Sterling	4,967	3,627	(1,706)	1,604
Euro	309	453	142	-
US Dollar	2,056	1,834	4,234	(223)
NZ Dollar	65	76	-	-
AUS Dollar	-	109	-	-
	<b>7,397</b>	6,099	<b>2,670</b>	1,381

The negative balances above are due to different elements of the receivable due from Vicon Motion Systems Limited being held in different currencies.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

Movements in the provision for impairment of trade receivables are as follows:

	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
At 1 October	10	110	-	-
Credited during the year	(10)	(110)	-	-
On acquisition	-	10	-	-
At 30 September	-	10	-	-

The movement on the provision for impairment of trade receivables has been included in administrative expenses in the income statement.

Other classes of financial assets included within trade and other receivables do not contain impaired assets.

The maximum exposure to credit risk at the reporting date is the fair value of each receivable set out above.

### 19. Trade and other payables

	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
Trade payables	4,044	2,506	138	87
Amounts payable to Group undertakings	-	-	963	2,074
Social security and other taxes	230	289	-	-
Other creditors	19	15	-	-
Corporation tax	-	162	-	-
Accruals	1,916	2,941	526	691
Contract liabilities	5,078	6,591	-	-
	<b>11,287</b>	<b>12,504</b>	<b>1,627</b>	<b>2,852</b>

Amounts payable to Group undertakings are payable on demand and do not carry interest.

### 20. Financial instruments

The Group and Company's financial instruments comprise cash and short term deposits, debtors and creditors that arise directly from its operations. The risks associated with these financial instruments and the Group's policies for managing those risks are outlined below.

#### Interest rate risk of financial assets

Surplus cash funds are deposited with UK clearing banks on a short term basis for periods of between three and twelve months. The interest rates earned are compared with those available from other financial institutions of comparable credit status.

The average rate of interest earned during the year on cash deposits was 1.67% (2021: 0.01%).

The Group's cash and cash equivalents, and fixed term deposits are held in the following currencies:

	2022						2021					
	GBP £'000	Euro £'000	US\$ £'000	NZ\$ £'000	AUS\$ £'000	Total £'000	GBP £'000	Euro £'000	US\$ £'000	NZ\$ £'000	AUS\$ £'000	Total £'000
Cash and cash equivalents	8,018	534	4,087	40	-	12,679	13,648	596	8,599	55	59	22,957
Fixed term deposits	55,000	-	-	-	-	55,000	-	-	-	-	-	-
	<b>63,018</b>	<b>534</b>	<b>4,087</b>	<b>40</b>	<b>-</b>	<b>67,679</b>	<b>13,648</b>	<b>596</b>	<b>8,599</b>	<b>55</b>	<b>59</b>	<b>22,957</b>

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

All of the Company's cash and cash equivalents, and fixed term deposits in the current and prior year are held in GBP. The fixed term deposits of £55,000,000 held at 30 September 2022 are made up of varying amounts of cash held for either 6,9 or 12 months.

Management considers a 2.00 basis point move in interest rates to be reasonably possible. If the interest rates in effect during the year had moved by plus or minus 2.00 basis points and all other variables held constant the Group's profit for the year ended 30 September 2022 would decrease by £305,000/increase by £352,000 (2021: decrease by £1,000/increase by £92,000). There would be no impact on other equity reserves.

As disclosed in note 16 the Group has equity investments of £236,000 denominated in US dollars at 30 September 2022 and 30 September 2021. These investments are measured at fair value through profit or loss in the Statement of Financial Position with movements in fair value recognised in the Consolidated Income Statement.

The Group and Company do not have any longer term foreign currency cash holdings.

### **Borrowing facilities**

The Group and Company have no borrowings.

The Group operates a Multi-Currency Balance Management Arrangement between certain Group companies. This arrangement may result in individual accounts of certain entities showing debit balances. However, due to the arrangements in place, such debit balances do not incur interest charges and the Group position must always result in a net deposit balance as there is no borrowing facility. Therefore, such accounts are presented net as cash and cash equivalents on the face of the Consolidated and Company Statement of Financial Position.

### **Risk management**

The Group is exposed through its activities to the following financial risks:

#### *Liquidity risk*

At 30 September 2022 the Group's cash and short term deposits amounted to £67,679,000 (2021: £22,957,000). The Group had no financial borrowing obligations.

All financial liabilities are due within five years.

Management does not consider liquidity to be a key risk.

#### *Credit risk*

Sales are made on a basis designed to minimise so far as possible the risk of non-payment in each case. Balances owing from customers are reviewed at least monthly, and action is taken where considered appropriate with a view to achieving timely settlement, see note 18.

The Group and Company are continually reviewing the credit risk associated with holding money on deposit in banks and seek to mitigate this risk by spreading deposits between banks with high credit status.

#### *Foreign currency risk*

The Group's foreign exchange transaction exposure arises principally in the UK subsidiaries from trading with US subsidiary undertakings and third parties in Europe and the Far East. The Group's policy is to reduce exposure to revaluation of monetary assets and liabilities. Under the policy, assets and liabilities held in currencies other than a Company's functional currency are minimised through intercompany trading.

The Group considers the volatility of currency markets over the year to be representative of the potential foreign currency risk it is exposed to. The main currency the Group's results were exposed to at the year end was the US dollar and over the year the volatility of this currency was 8.6% (2021: 7.2%). If Sterling had strengthened against the dollar at year end by 10% it would have increased the Group profit by £241,000 (2021: increased Group profit by £119,000). If Sterling had weakened against the dollar at year end by 10% it would have decreased the Group profit by £295,000 (2021: decreased Group profit by £145,000).



## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The table below shows the extent to which Group companies have monetary assets/(liabilities) in currencies other than their local currency.

Functional currency of operation:	2022				
	Sterling £'000	US\$ £'000	NZ\$ £'000	Euro £'000	Total £'000
Sterling	-	(5,118)	(1,587)	966	(5,739)
US dollar	4,084	-	-	-	4,084
NZ dollar	(3,359)	21	-	-	(3,338)

  

Functional currency of operation:	2021				
	Sterling £'000	US\$ £'000	NZ\$ £'000	Euro £'000	Total £'000
Sterling	-	1,574	(1,171)	701	1,104
US dollar	4,084	-	-	-	4,084
NZ dollar	(2,697)	6	-	-	(2,691)

### Fair value of financial assets and financial liabilities

#### Fair value measurement

A number of assets and liabilities included in the Group's financial statements require measurement at, and/or disclosure of, fair value. The fair value measurement of the Group's financial and non-financial assets and liabilities utilises market observable inputs and data as far as possible. Inputs used in determining fair value measurements are categorised into different levels based on how observable the inputs used in the valuation technique utilised are (the 'fair value hierarchy'):

*Level 1:* Quoted prices in active markets for identical items (unadjusted)

*Level 2:* Observable direct or indirect inputs other than Level 1 inputs

*Level 3:* Unobservable inputs (i.e. not derived from market data).

The classification of an item into the above levels is based on the lowest level of the inputs used that has a significant effect on the fair value measurement of the item. Transfers of items between levels are recognised in the period they occur.

The Group measures some items at fair value which are all classified as Level 3:

- Equity investment (note 16);

The Group's finance team performs valuations of financial items for financial reporting purposes, including Level 3 fair values. Valuation techniques are selected based on the characteristics of each instrument, with the overall objective of maximising the use of market-based information.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

For more detailed information in relation to the fair value measurement of the items above, please refer to the applicable notes.

Where applicable, cost is deemed not to be materially different to fair value in the Board's opinion in determining carrying value of financial assets and liabilities.

The carrying value of the Group and Company's financial assets and liabilities is as follows:

	<b>Group</b> <b>2022</b> <b>£'000</b>	Group 2021 £'000	<b>Company</b> <b>2022</b> <b>£'000</b>	Company 2021 £'000
<b>Financial assets</b>				
<b>Amortised cost</b>				
Trade receivables	5,316	4,611	-	-
Other debtors	49	106	-	-
Contract assets	-	261	-	-
Fixed term deposits	55,000	-	55,000	-
Cash and cash equivalents	12,679	22,957	7,309	12,831
<b>Fair value through profit or loss</b>				
Equity investment	236	236	373	373
<b>At 30 September</b>	<b>73,280</b>	28,171	<b>62,682</b>	13,204

	<b>Group</b> <b>2022</b> <b>£'000</b>	Group 2021 £'000	<b>Company</b> <b>2022</b> <b>£'000</b>	Company 2021 £'000
<b>Financial liabilities</b>				
<b>Amortised cost</b>				
Trade payables	4,044	2,506	138	87
Provision	40	32	-	-
Accruals	1,916	2,941	526	691
<b>At 30 September</b>	<b>6,000</b>	5,479	<b>664</b>	778

### Capital management

The Group manages its capital to ensure that entities in the Group will be able to continue as going concerns while maximising the return to shareholders.

The Group considers its capital to comprise ordinary share capital, shares to be issued, share premium and accumulated retained earnings. The foreign currency translation reserve and cash flow hedging reserve are not considered capital. There have been no changes in what the Group considers to be capital from the prior year.

In order to maintain or adjust its working capital at an acceptable level and meet strategic investment needs, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders or sell assets.

The Group does not seek to maintain any debt to capital ratio but will consider investment opportunities on their merits and fund them in the most effective manner.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 21. Deferred tax

	Group Deferred tax asset £'000	Group Deferred tax liability £'000	Company Deferred tax asset £'000	Company Deferred tax liability £'000
At 1 October 2020	974	(1,994)	298	-
Charged to the income statement (note 9)	597	(598)	7	(12)
Charged directly to equity	306	9	237	-
On acquisition	-	(475)	-	-
<b>At 30 September 2021</b>	<b>1,877</b>	<b>(3,058)</b>	<b>542</b>	<b>(12)</b>
Charged to the income statement (note 9)	1,661	(275)	129	12
Charged directly to equity	(506)	(45)	(442)	-
Disposal	(1,444)	858	-	-
<b>At 30 September 2022</b>	<b>1,588</b>	<b>(2,520)</b>	<b>229</b>	<b>-</b>

Amounts charged directly to equity relate to movements in deferred tax balances arising on employee share options and foreign exchange movements.

The following table summarises the provided tax asset and liability.

	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
<b>Recognised – asset</b>				
Tax relief on unexercised employee share options	101	690	64	542
Unrelieved losses carried forward	1,294	1,033	165	-
Short term timing differences	193	154	-	-
	<b>1,588</b>	<b>1,877</b>	<b>229</b>	<b>542</b>
<b>Recognised - liability</b>				
Recognition of intangible asset	(701)	(978)	-	(12)
Short term timing differences	(8)	-	-	-
Capital allowances in excess of depreciation	(1,811)	(2,080)	-	-
	<b>(2,520)</b>	<b>(3,058)</b>	<b>-</b>	<b>(12)</b>

Deferred tax assets and liabilities have been measured on an undiscounted basis at an effective tax rate of 25% in both the UK and USA (30 September 2021: 25%). Deferred tax assets have been recognised in respect of all tax losses and other temporary differences giving rise to deferred tax assets where the directors believe it is probable that these assets will be recovered. As at 30 September 2022, the Group has un-provided deferred tax assets of £1,172,000 arising on unrelieved trading losses for which recoverability is not certain (2021: £1,081,000). The gross amount of these losses is £4,526,000 (2021: £4,175,000).

### 22. Other liabilities

	Group 2022 £'000	Group 2021 £'000	Company 2022 £'000	Company 2021 £'000
Contract liabilities	965	883	-	-

The contract liabilities above relates to revenue from support contracts which cover a period of more than 12 months from 30 September 2022.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 23. Provisions

	Group £'000	Company £'000
<b>At 1 October 2021</b>	32	-
Charged to income statement – leasehold dilapidations	8	-
<b>At 30 September 2022</b>	<b>40</b>	<b>-</b>

Leasehold dilapidations relate to the estimated cost of returning the Group's leasehold properties to their original state at the end of the lease in accordance with the lease terms.

### 24. Share capital

	2022 £'000	2021 £'000
<b>Allotted, called up and fully paid</b>		
129,767,652 shares of 0.25p (2021: 126,937,668 shares of 0.25p)	<b>324</b>	<b>317</b>

During the year ended 30 September 2022 2,801,762 shares (2021: 1,163,500 shares) were issued relating to share options that were exercised. In addition 19,841 shares (2021: 27,777 shares) and 8,381 shares (2021: 11,733 shares) were issued in satisfaction of salary to the non-executive chairman Roger Parry and the non-executive director Naomi Climer respectively.

At 30 September 2022 options were outstanding over 2,657,000 ordinary shares of 0.25p each (2021: 3,495,000), including those held by directors, as follows:

Number of shares over which options granted	Exercise price	Exercise period
1,794,847	0.25p	December 2026 to December 2031
662,500	59.06p	September 2019 to July 2027
200,000	112.50p	March 2024 to February 2032

Details of directors' interests in share options are shown in the Report on Remuneration.

The market price of the ordinary shares at 30 September 2022 was 82.00p (2021: 107.50p) and the range during the year was 76.50p to 126.50p (2021: 74.00p to 112.00p). Shares to be issued are detailed in the Statement of Changes in Equity.

### 25. Share based payments

The Group operates a number of share based remuneration schemes for employees introduced in 2001. Under these schemes the board can grant options over shares in the Company to employees of the Group. Options are granted with a fixed exercise price equal to the market price of the shares under option at the date of grant with the exception of the LTIP granted during the year which has an exercise price of 0.25p. The contractual life of an option is 10 years. Awards under the share based remuneration schemes are generally reserved for employees at senior management level and above.

Options granted under the share based remuneration schemes generally vest proportionally over time which is typically a period of 3 years from the date of grant. Exercise of an option is subject to continued employment. The LTIP options were valued using the Monte-Carlo option-pricing model whilst the remaining options granted during the year were valued using the binomial method. No performance conditions were included in the fair value calculations, except for market related conditions.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

A reconciliation of option movements over the year to 30 September 2022 is shown below:

	2022		2021	
	Number '000	Weighted average exercise price (pence)	Number '000	Weighted average exercise price (pence)
Outstanding at 1 October	3,495	28.27	4,681	36.07
Granted	1,995	11.50	-	-
Exercised	(2,802)	20.65	(1,164)	59.06
Forfeited	(31)	59.06	(22)	59.06
Outstanding at 30 September	2,657	23.36	3,495	28.27
Exercisable at 30 September	662	59.06	3,045	32.45

The weighted average share price at the date of exercise for options exercised during the year ended 30 September 2022 was 103.72p (2021: 98.57p).

### Share options outstanding at the year end

Range of exercise prices (pence)	2022			2021		
	Weighted average exercise price (pence)	Number of shares (‘000)	Weighted average contractual remaining life (years)	Weighted average exercise price (pence)	Number of shares (‘000)	Weighted average contractual remaining life (years)
0.00	0.00	-	-	0.00	1,800	5
0.25	0.25	1,795	10	-	-	-
33.12	33.12	-	-	33.12	50	-
59.06	59.06	662	5	59.06	1,645	6
112.50	112.50	200	9	-	-	-

The total charge for the year relating to employee share based payment plans was £103,000 (2021: £62,000), all of which related to equity-settled share based payment transactions.

There were no options granted in the year ended 30 September 2021. The assumptions used in the calculation of the fair value of the options granted during the year ended 30 September 2022 were as follows:

	LTIP	Other
Expected volatility (%) <sup>(1)</sup>	30.0	30.0
Expected life (years) <sup>(2)</sup>	5	6-7
Risk free rate (%) <sup>(3)</sup>	0.6	1.4
Dividend yield (%)	1.4	1.8
Exercise price (pence)	0.25	112.5
Vesting period (years)	5	2-4
Option life (years)	10	10

#### Notes

(1) The expected volatility is based on historical volatility over a weighted 4 year period from the grant date.

(2) The expected life is the expected period to exercise.

(3) The risk free rate of return is the yield on zero-coupon UK government bonds of a term consistent with the assumed option life.

Details of directors' interests in share options are shown in the Report on Remuneration.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

### 26. Movement in reserves

The movement in reserves are disclosed fully within the Consolidated and Company Statement of Changes in Equity on page 33. The description of the nature and purpose of each reserve within owner's equity is as follows:

Reserve	Description and purpose
Share capital	Amount subscribed for share capital at nominal value.
Shares to be issued	Shares to be issued to Bartle Bogle Hegarty in exchange for services received.
Share premium account	Amount subscribed for share capital in excess of nominal value.
Foreign currency translation	Gains/losses arising on retranslation of the net assets of overseas operations into sterling.
Retained earnings	Cumulative net gains and losses recognised in the consolidated income statement.

### 27. Business combinations in prior periods

On 31 August 2021 the Group purchased the remaining 88% of the share capital of Contemplas GmbH, a company registered in Germany, having previously purchased 12% in the year ended 30 September 2005 (see note 16). The principal activity of Contemplas GmbH is the development and sale of computer software. The total amount payable, including contingent amounts which are deemed remuneration, is £2,153,000. The purchase has been accounted for as an acquisition.

The contingent payments are denominated in Euros and are dependent upon certain revenues being achieved in the period commencing on the date of acquisition and ending on 30 April 2025. All contingent payments are deemed remuneration.

During the year contingent payments of £156,000 were made. As at 30 September 2022 the fair value of estimated future cash payments deemed remuneration total £882,000 (2021: £1,015,000) and these will be charged to the income statement in the period in which they fall due.

### 28. Pensions

The Company operates a defined contribution pension scheme for the benefit of the UK employees. The assets of the scheme are administered by trustees in a fund independent from those of the Group. The amount charged under this scheme to the income statement during the year was £541,000 (2021: £559,000).

Pension contributions are also paid for the benefit of US employees under the 401k savings plan scheme, a US government savings scheme. The amount charged under this scheme to the income statement during the year was £77,000 (2021: £87,000).

### 29. Dividends

Equity – ordinary	2022 £'000	2021 £'000
Final 2020 paid in 2021 (1.80 pence per share)	-	2,264
Final 2021 paid in 2022 (2.00 pence per share)	2,542	-
	<b>2,542</b>	2,264

The directors are proposing a final dividend in respect of the financial year ended 30 September 2022 of 2.50 pence per share (2021: 2.00 pence per share) which will absorb an estimated £3,244,000 of shareholders' funds. This dividend will be paid on 23 February 2023 to shareholders who are on the register of members at close of business on 30 December 2022 subject to approval at the AGM. These dividends have not been accrued in these financial statements.

### 30. Related party transactions

The key management personnel are deemed to be the directors. During the year short term employee benefits of £978,000 (2021: £1,264,000) were paid to the directors. In addition share based payments of £86,000 (2021: £34,000) were charged to the income statement in respect of share options held by the directors and £36,000 (2021: £36,000) of shares were issued in satisfaction of salary. For further information see note 8.

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

The Company has outstanding balances and transactions with its subsidiaries as set out below:

	Outstanding balances		Transactions in year	
	2022 £'000	2021 £'000	2022 £'000	2021 £'000
Vicon Motion Systems Limited	1,943	42	1,901	(1,026)
Vicon Motion Systems, Inc	(120)	(675)	555	656
Yotta Limited (formerly Mayrise Limited)	-	1,103	(1,103)	(3,747)
Contemplas GmbH	142	-	142	-
OMG Inc.	(843)	(1,399)	556	(104)
	<b>1,122</b>	<b>(929)</b>	<b>2,051</b>	<b>(4,221)</b>

Outstanding balances are unsecured and repayable on demand, they do not carry interest. Consideration for these outstanding balances is expected to be in the form of cash or through the transfer of services.

The transactions in the year include head office recharges to subsidiaries of £2,942,000 (2021: £2,854,000). Other transactions arise from treasury cash management between the Company and its subsidiaries.

In accordance with IFRS 9 all balances are stated at amortised cost.

As well as the balances in the table above there are balances due from OMG Life Limited of £2,222,000 (2021: £2,222,000), IMeasureU (NZ) Ltd of £332,000 (2021: £271,000), IMeasureU Inc. of £173,000 (2021: £98,000) and IMeasureU (UK) Ltd of £145,000 (2021: £93,000) which are fully impaired. The amount recognised as a debit in the year in respect of provisions against receivables from related parties was £188,000 (2021: £159,000).

Dividends received by directors of the Company during the year were as follows:

	2022 £'000	2021 £'000
Roger Parry	6	5
Adrian Carey	6	5
David Quantrell	1	1
Nick Bolton	48	43
David Deacon	23	21
Catherine Robertson	29	26

## COMPANY INFORMATION

Company registration number:	03998880
Registered office:	6 Oxford Industrial Park Yarnton Oxfordshire OX5 1QU
Directors:	Roger Parry (Non-executive Chairman) Naomi Climer (Non-executive Director) David Quantrell (Non-executive Director) Paul Taylor (Non-executive Director) Nick Bolton (Chief Executive Officer) David Deacon (Chief Financial Officer) Catherine Robertson (Executive Director)
Secretary:	Catherine Robertson
Bankers:	National Westminster Bank plc 121 High Street Oxford OX1 4DD
Solicitors:	Goodman Derrick LLP 10 St Bride St London EC4A 4AD
Broker and nominated advisor:	Numis Securities Limited 45 Gresham Street London EC2V 7BF
Registrars:	Link Group 10th Floor, Central Square 29 Wellington Street Leeds LS1 4DL
Auditors:	BDO LLP Level 12, Thames Tower Station Road Reading Berkshire RG1 1LX



## Notice of Annual General Meeting

**This document is important and requires your immediate attention. If you are in any doubt as to what action to take you are recommended to consult your stockbroker, solicitor, accountant or other independent adviser authorised under the Financial Services and Markets Act 2000.**

If you have sold or transferred all of your ordinary shares in Oxford Metrics plc, you should pass this document to the person through whom the sale or transfer was made for the transmission to the purchaser or transferee.

### **Oxford Metrics Plc Notice of annual general meeting**

Notice of the annual general meeting which has been convened for 9 February 2023 at 2pm at Oxford Metrics plc, 6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU is set out below.

To be valid, forms of proxy, or votes cast electronically must be received by the Company's registrars, Link Group, PXS1, Central Square, 29 Wellington Street, Leeds, LS1 4DL as soon as possible and in any event not later than 48 hours (excluding days that are not a working day) before the time appointed for holding the meeting.

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**Notice is hereby given** that the 2023 annual general meeting of Oxford Metrics plc (the "Company") will be held at 6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU on 9 February 2023 at 2pm for the following purposes:

#### **Ordinary business**

1. To receive and adopt the financial statements of the Company for the financial year ended 30 September 2022 and the reports of the directors and auditors on those financial statements.
2. To reappoint BDO LLP as auditors of the Company and to authorise the directors to determine the auditors' remuneration.
3. To declare a final dividend of 2.50 pence per share on each of the Company's ordinary shares for the financial year ended 30 September 2022.
4. To re-elect Catherine Robertson who retires by rotation in accordance with the Company's articles of association and offers herself for re-appointment by general meeting, as a director of the Company.
5. To re-elect Roger Parry who retires by rotation in accordance with the Company's articles of association and offers himself for re-appointment by general meeting, as a director of the Company.
6. To re-elect David Deacon who retires by rotation in accordance with the Company's articles of association and offers himself for re-appointment by general meeting, as a director of the Company.

#### **Special business**

As special business to consider and, if thought fit, pass resolution 7 as an ordinary resolution and resolutions 8 and 9 as special resolutions. For special resolutions to pass, at least three-quarters of the votes cast must be in favour of the resolution.

7. That the directors be and are hereby generally and unconditionally authorised for the purposes of section 551 of the Companies Act 2006 (the "Act") to exercise all the powers of the Company to allot shares in the Company and grant rights to subscribe for or convert any security into shares in the Company up to an aggregate nominal amount of £108,129.

This authority shall apply in substitution for all previous authorities (but without prejudice to the validity of any allotment pursuant to such previous authority) and shall unless previously revoked, varied or renewed by the Company in general meeting, expire on 8 February 2028 save that the Company may before such expiry make any offer or agreement which would or might require shares to be allotted or rights granted to subscribe for or convert any security into shares after such expiry and the directors may allot shares or grant such rights in pursuance of any such offer or agreement as if the power and authority conferred by this resolution had not expired.

8. **Special Resolution.** That, subject to the passing of resolution 7 above, the directors be and are hereby generally and unconditionally given power for the purposes of section 570 of the Act to allot equity securities (within the meaning of section 560 of the Act and to include the sale of treasury shares as referred to in section 560(3) of the Act) for cash pursuant to the authority conferred by resolution 7 above, in each case as if section 561 of the Act did not apply to any such allotment, provided that this power shall be limited to:

- (a) the allotment of equity securities in connection with an offer or pursuant to a rights issue, open offer or other pro-rata issue made to:
  - (i) the holders of shares in the Company in proportion (as nearly as may be practicable) to the respective numbers of shares held by them; and
  - (ii) holders of other equity securities, as required by the rights of those securities or, subject to such rights, as the directors of the Company otherwise consider necessary, and the directors of the Company may impose any limits or restrictions and make any arrangements which they consider necessary or appropriate to deal with treasury shares, fractional entitlements, record dates, legal, regulatory or practical problems in, or under the laws of, any territory or any other matter; and
- (b) the grant of options to subscribe for shares in the Company, and the allotment of such shares pursuant to the exercise of options granted, under the terms of any share option scheme adopted or operated by the Company; and
- (c) the allotment of equity securities, other than pursuant to sub-paragraphs (a) and (b) above of this resolution, up to an aggregate nominal amount of £32,442.

This power shall (unless previously renewed, varied or revoked by the Company in general meeting) expire on 8 February 2028, save that the Company may before the expiry of this power make any offer or enter into any agreement which would or might require equity securities to be allotted, or treasury shares sold, after such expiry and the directors may allot equity securities or sell treasury shares in pursuance of any such offer or agreement as if the power conferred by this resolution had not expired.

9. **Special Resolution.** That the Company be and is hereby generally and unconditionally authorised for the purposes of section 701 of the Act to make market purchases (as defined in section 693(4) of the Act) of ordinary shares of 0.25 pence each in the capital of the Company (“Ordinary Shares”) in such manner and on such terms as the directors of the Company may from time to time determine, and where such shares are held as treasury shares, the Company may use them for the purposes set out in sections 727 or 729 of the Act, including for the purpose of its employee share schemes, provided that:
- (a) the maximum number of Ordinary Shares authorised to be purchased is 12,976,765.
  - (b) the minimum purchase price which may be paid for any Ordinary Share is 0.25 pence (exclusive of expenses); and
  - (c) the maximum purchase price which may be paid for any Ordinary Share is the higher of (in each case exclusive of expenses):
    - (i) an amount equal to 105% of the average of the middle market quotations for an Ordinary Share as derived from the London Stock Exchange Daily Official List for the five business days immediately preceding the day on which the purchase is made; and
    - (ii) an amount equal to the higher of the price of the last independent trade and the highest current independent bid as derived from the London Stock Exchange’s trading system known as SEAQ; and this authority shall take effect on the date of passing of this resolution and shall (unless previously revoked, renewed or varied) expire on the conclusion of the next annual general meeting of the Company after the passing of this resolution or, if earlier, 15 months after the date of passing of this resolution, save in relation to purchases of Ordinary Shares the contract for which was concluded before the expiry of this authority and which will or may be executed wholly or partly after such expiry.

By order of the Board  
**Catherine Robertson**  
 Company Secretary

5 December 2022

**Registered office:** 6 Oxford Industrial Park, Yarnton, Oxfordshire, OX5 1QU

The notes on voting procedures, together with explanatory notes on the resolutions to be put to the meeting, which follow, form part of this notice.

## Notes:

### Entitlement to attend and vote

1. To be entitled to attend and vote at the meeting (and for the purposes of the determination by the Company of the votes that may be cast in accordance with Regulation 41 of the Uncertified Securities Regulations 2001), only those members registered in the Company's register of members at close of business on 7<sup>th</sup> February 2023 (or, if the meeting is adjourned, close of business on the date which is two business days before the adjourned Meeting) shall be entitled to attend and vote at the meeting. Changes to the register of members of the Company after the relevant deadline shall be disregarded in determining the rights of any person to attend and vote at the meeting.

### Website giving information regarding the meeting

2. Information regarding the meeting, including the information required by Section 311A of the Act, is available from [www.oxfordmetrics.com](http://www.oxfordmetrics.com)

### Appointment of proxies

3. If you are a member of the Company you are entitled to appoint a proxy to exercise all or any of your rights to attend and speak at the Meeting. You can appoint a proxy only using the procedures set out in these notes and the notes to the proxy form.
4. A proxy does not need to be a member of the Company but must attend the meeting to represent you. If you wish your proxy to speak on your behalf at the meeting you will need to appoint your own choice of proxy (not the Chairman) and give your instructions directly to them.
5. You may appoint more than one proxy provided each proxy is appointed to exercise rights attached to different shares. You may not appoint more than one proxy to exercise rights attached to any one share. To appoint more than one proxy, please indicate on your proxy submission how many shares it relates to.
6. A vote withheld is not a vote in law, which means that the vote will not be counted in the calculation of votes for or against the Resolution.

### Appointment of proxy using hard copy proxy form

7. A hard copy form of proxy has **not** been sent to you but you can request one directly from the registrars, Link Group's general helpline team on Tel: 0371 664 0300. Calls are charged at the standard geographic rate and will vary by provider. Calls outside the United Kingdom will be charged at the applicable international rate. Lines are open between 09:00 – 17:30, Monday to Friday excluding public holidays in England and Wales. Or via email at [shareholderenquiries@linkgroup.co.uk](mailto:shareholderenquiries@linkgroup.co.uk) or via postal address at Link Group, PXS1, 10TH Floor, Central Square, 29 Wellington St, Leeds LS1 4DL. In the case of a member which is a company, the proxy form must be executed under its common seal or signed on its behalf by an officer of the company or an attorney for the company. Any power of attorney or any other authority under which the proxy form is signed (or a duly certified copy of such power or authority) must be included with the proxy form. For the purposes of determining the time for delivery of proxies, no account has been taken of any part of a day that is not a working day.

### Appointment of a proxy online

8. You may submit your proxy electronically using the Share Portal service at [www.signalshares.com](http://www.signalshares.com). Shareholders can use this service to vote or appoint a proxy online. The same voting deadline of 48 hours (excluding non-working days) before the time of the meeting applies. Shareholders will need to use the unique personal identification Investor Code ("IVC") printed on your share certificate. If you need help with voting online, please contact our Registrar, Link Group's portal team on 0371 664 0391. Calls are charged at the standard geographic rate and will vary by provider. Calls outside the United Kingdom will be charged at the applicable international rate. Lines are open between 09:00 – 17:30, Monday to Friday excluding public holidays in England and Wales. Or via email at [shareholderenquiries@linkgroup.co.uk](mailto:shareholderenquiries@linkgroup.co.uk)

### **Appointment of proxies through CREST**

9. CREST members who wish to appoint a proxy or proxies by utilising the CREST electronic proxy appointment service may do so for the meeting and any adjournment(s) of it by using the procedures described in the CREST Manual (available from <https://www.euroclear.com/site/public/EUI>). CREST Personal Members or other CREST sponsored members, and those CREST members who have appointed a voting service provider(s), should refer to their CREST sponsor or voting service provider(s), who will be able to take the appropriate action on their behalf. In order for a proxy appointment made by means of CREST to be valid, the appropriate CREST message (a CREST Proxy Instruction) must be properly authenticated in accordance with Euroclear UK & Ireland Limited's (EUI) specifications and must contain the information required for such instructions, as described in the CREST Manual. The message must be transmitted so as to be received by the issuer's agent (ID: RA10) by the voting deadline of 48 hours (excluding non-working days) before the time of the meeting. For this purpose, the time of receipt will be taken to be the time (as determined by the timestamp applied to the message by the CREST Applications Host) from which the issuer's agent is able to retrieve the message by enquiry to CREST in the manner prescribed by CREST.

CREST members and, where applicable, their CREST sponsors or voting service providers should note that EUI does not make available special procedures in CREST for any particular messages. Normal system timings and limitations will therefore apply in relation to the input of CREST Proxy Instructions. It is the responsibility of the CREST member concerned to take (or, if the CREST member is a CREST personal member or sponsored member or has appointed a voting service provider(s), to procure that his CREST sponsor or voting service provider(s) take(s)) such action as shall be necessary to ensure that a message is transmitted by means of the CREST system by any particular time.

In this connection, CREST members and, where applicable, their CREST sponsors or voting service providers are referred, in particular, to those sections of the CREST Manual concerning practical limitations of the CREST system and timings. The Company may treat as invalid a CREST Proxy Instruction in the circumstances set out in Regulation 35(5) (a) of the Uncertificated Securities Regulations 2001.

### **Appointment of proxies through Proximity**

10. If you are an institutional investor you may be able to appoint a proxy electronically via the Proximity platform. For further information regarding Proximity, please go to [www.proximity.io](http://www.proximity.io). Your proxy must be lodged 48 hours prior to the time appointed for the meeting in order to be considered valid. Before you can appoint a proxy via this process you will need to have agreed to Proximity's associated terms and conditions. It is important that you read these carefully as you will be bound by them and they will govern the electronic appointment of your proxy.

### **Appointment of proxy by joint members**

11. In the case of joint holders, where more than one of the joint holders purports to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Company's register of members in respect of the joint holding, the first-named being the most senior.

### **Changing proxy instructions**

12. To change your proxy instructions simply submit a new proxy appointment using the methods set out above. Note that the cut-off times for receipt of proxy appointments (see above) also apply in relation to amended instructions; any amended proxy appointment received after the relevant cut-off time will be disregarded. Where you have appointed a proxy using the hard-copy proxy form and would like to change the instructions using another hard-copy proxy form, please contact Link Group as per the communication methods shown in note 7. If you submit more than one valid proxy appointment, the appointment received last before the latest time for the receipt of proxies will take precedence.

### **Termination of proxy appointments**

13. In order to revoke a proxy instruction you will need to inform the Company by sending a signed hard copy notice clearly stating your intention to revoke your proxy appointment to Link Group, at the address shown in note 7. In the case of a member which is a company, the revocation notice must be executed under its common seal or signed on its behalf by an officer of the company or an attorney for the company. Any power of attorney or any other authority under which the revocation notice is signed, or a duly certified copy of such power or authority, must be included with the revocation notice. The revocation notice must be received by Link Group no later than 48 hours before the meeting. If you attempt to revoke your proxy appointment but the revocation is received after the time specified then, subject to the paragraph directly below, your proxy appointment will remain valid.

### **Corporate representatives**

14. A corporation which is a member can appoint one or more corporate representatives who may exercise, on its behalf, all its powers as a member provided that no more than one corporate representative exercises powers over the same share.

### **Issued shares and total voting rights**

15. As at 5th December 2022, the Company's issued share capital comprised 129,767,652 Ordinary Shares of 0.25p each. Each Ordinary Share carries the right to one vote at a general meeting of the Company and, therefore, the total number of voting rights in the Company is 129,767,652. The website referred to in note 2 will include information on the number of shares and voting rights.

### **Documents on display**

16. The copies of the Directors' letters of appointment or service contracts are normally available for inspection during normal business hours at the registered office of the Company on any business day from the date of this Notice until the time of the meeting and may also be inspected at the meeting venue.

### **Explanatory notes**

#### **Report and Accounts (Resolution 1)**

The directors of the Company must present the accounts to the meeting.

#### **Reappointment and remuneration of auditors (Resolution 2)**

Resolution 2 proposes the reappointment of BDO LLP as auditors of the Company and authorises the directors to set their remuneration.

#### **Declaration of a dividend (Resolution 3)**

A final dividend can only be paid after the shareholders at a general meeting have approved it. A final dividend of 2.50 pence per Ordinary Share is recommended by the directors for payment to shareholders who are on the register of members at the close of business on 30 December 2022. If approved, the date of payment of the final dividend will be 23 February 2023.

#### **Re-election of directors (Resolutions 4, 5, and 6)**

The Company's articles of association require that all directors retire at least every three years and that all newly appointed directors retire at the first annual general meeting following their appointment.

At this meeting, Catherine Robertson, Roger Parry, and David Deacon will retire and stand for re-election as directors. Having considered the performance of and contribution made by each of the directors standing for re-election the board remains satisfied that the performance of each of the relevant directors continues to be effective and to demonstrate commitment to the role and, as such, recommends their re-election.

#### **Directors' authority to allot securities (Resolution 7)**

Your directors may only allot shares or grant rights over shares if authorised to do so by shareholders. The authority granted at the last annual general meeting will expire on the passing of this resolution or, if it is not passed, on 8<sup>th</sup> February 2027. The authority in resolution 7 will allow the directors to allot new shares in the Company or to grant rights to subscribe for or convert any security into shares in the Company up to a nominal value of £108,129.

As at 5 December 2022, the Company did not hold any shares in treasury. If the resolution is passed, the authority will expire on 8 February 2028 unless previously revoked, varied or renewed.

#### **Disapplication of pre-emption rights (Resolution 8)**

If the directors wish to allot any of the unissued shares or grant rights over shares or sell treasury shares for cash (other than pursuant to an employee share scheme) company law requires that these shares are first offered to existing shareholders in proportion to their existing holdings. There may be occasions, however, when the directors will need the flexibility to finance business opportunities by the issue of equity securities without a pre-emptive offer to existing shareholders. This cannot be done under the Act unless the shareholders have first waived their pre-emption rights.

Resolution 8 asks the shareholders to do this and, apart from rights issues or any other pre-emptive offer concerning equity securities and the grant of share options, the authority will be limited to allotment of equity securities for cash up to a maximum number of 12,976,765 ordinary shares (which includes the sale on a non-pre-emptive basis of any shares held in treasury). Shareholders will note that this resolution also relates to treasury shares and will be proposed as a special resolution.

This resolution seeks a disapplication of the pre-emption rights on a rights issue so as to allow the directors to make exclusions or such other arrangements as may be appropriate to resolve legal or practical problems which, for example, might arise with overseas shareholders.

If given, the authority will expire on 8 February 2028.

#### **Authority to purchase own shares (Resolution 9)**

In certain circumstances, it may be advantageous for the Company to purchase its own shares and resolution 9 seeks the authority from shareholders to continue to do so. The directors will continue to exercise this power only when, in the light of market conditions prevailing at the time, they believe that the effect of such purchases will be to increase earnings per share and is in the best interests of shareholders generally. Other investment opportunities, appropriate gearing levels and the overall position of the Company will be taken into account when exercising this authority.

Any shares purchased in this way will be cancelled and the number of shares in issue will be reduced accordingly, save that the Company may hold in treasury any of its own shares that it purchases pursuant to the Act and the authority conferred by this resolution. This gives the Company the ability to re-issue treasury shares quickly and cost-effectively and provides the Company with greater flexibility in the management of its capital base. It also gives the Company the opportunity to satisfy employee share scheme awards with treasury shares.

Once held in treasury, the Company is not entitled to exercise any rights, including the right to attend and vote at meetings in respect of the shares. Further, no dividend or other distribution of the Company's assets may be made to the Company in respect of the treasury shares.

The resolution specifies the maximum number of Ordinary Shares that may be acquired and the maximum and minimum prices at which they may be bought.

Resolution 9 will be proposed as a special resolution to provide the Company with the necessary authority. If given, this authority will expire at the conclusion of the next annual general meeting of the Company in 2024 or, if earlier, the date which is 15 months after the date of passing of the resolution.

The directors intend to seek renewal of this power at subsequent annual general meetings.

